CIN No. U35999TN1967PLC005566

# **BOARD OF DIRECTORS**

Shri A. KRISHNAMOORTHY – Chairman

Shri VIKRAM VIJAYARAGHAVAN - (w.e.f 03-06-2020) Shri NAVIN PAUL - (w.e.f 03-06-2020)

Dr. N. GOWRISHANKAR Shri A. VENKATARAMANI Shri M.H.J. MESSIAHDAS Shri N. SIVASAILAM

Shri M. DEVARAJAN – Whole time Director

# **REGISTERED OFFICE**

136, 'J' GARDENS, G.N.T. ROAD

CHENNAI - 600 110

# **PLANTS AT**

136, 'J' GARDENS, G.N.T. ROAD

CHENNAI - 600 110

2C, INDUSTRIAL ESTATE KAKKALUR – 602 003 THIRUVALLUR DISTRICT

# **CITY OFFICE**

2E, ELDORADO 112, MAHATMA GANDHI SALAI

CHENNAI - 600 034

# **AUDITORS**

M/s. PRICE WATERHOUSE CHARTERED

**ACCOUNTANTS LLP** 

(Firm Registration No: 012754N/N500016)

# **BANKERS**

CENTRAL BANK OF INDIA ADDISON BUILDINGS,

**CHENNAI** 

# **SOLICITORS**

M/s. KING & PARTRIDGE, CHENNAI

# **REGISTRAR AND TRANSFER AGENTS**

M/s. CAMEO CORPORATE SERVICES LTD.

"SUBRAMANIAM BUILDING" NO. 1, CLUB HOUSE ROAD

CHENNAI - 600 002

DEMAT CODE: ISIN NO: INE079E01018

Registered Office: "J" Gardens, G.N.T. Road, Chennai-600 110 CIN No. U35999TN1967PLC005566

# NOTICE TO THE SHAREHOLDERS FIFTY THIRD ANNUAL GENERAL MEETING

NOTICE is hereby given that the Fifty Third Annual General Meeting of the Company will be held on the Wednesday, the 29th September, 2021 at 11.30 A.M through video conferencing ("VC")/ other audio visual means ("OAVM), to transact the following business:

# **ORDINARY BUSINESS:**

- To receive, consider and adopt the Audited Financial Statements for the year ended 31<sup>st</sup> March 2021 and the Directors Report and the Auditor's Report thereon and to pass the following Resolution as an Ordinary Resolution:
  - "RESOLVED THAT (i) the Audited Balance Sheet as at 31st March 2021,(ii) the Audited Profit & Loss Account for the year ended on that date,(iii) the Cash Flow Statement for the financial year ended on that date, (iv) Statement of changes in Equity, (v) an Explanatory Note annexed to, or forming part of, the documents referred to in (i) to (iv) above and the Reports of Board of Directors and the Auditors thereon be and are hereby received and adopted."
- 2. To consider declaration of Dividend on Equity Shares and to consider and if thought fit to pass with or without modification(s) the following Resolution as an **Ordinary Resolution**:

# "RESOLVED THAT

- i) Interim Dividend of Rs. 5/- per share (50%) on the Equity Shares declared by the Board of Directors on 25<sup>th</sup> March 2021 and paid be ratified
- a Dividend of Rs.5/- per share (50%) on the Equity Shares be declared and paid for the year ended 31st March 2021"
- 3. To elect a Director in the place of Shri N Gowrishankar (DIN: 00124441), who retires by rotation, and being eligible, offers himself for re-election and to pass the following Resolution as an **Ordinary Resolution**:
  - "RESOLVED THAT Shri N Gowrishankar (DIN: 00124441), who retires by rotation from the Board pursuant to the provisions of Section 152 of the Companies Act, 2013 be and is hereby re-elected as a Director of the Company."
- 4. To elect a Director in the place of Shri N Sivasailam (DIN: 00528690), who retires by rotation, and being eligible, offers himself for re-election and to pass the following Resolution as an **Ordinary Resolution**:
  - "RESOLVED THAT Shri N Sivasailam (DIN: 00528690), who retires by rotation from the Board pursuant to the provisions of Section 152 of the Companies Act, 2013 be and is hereby re-elected as a Director of the Company."

# **Special Business:**

- 5. To consider and if thought fit, to pass with or without modification(s), the following Resolution as an **Ordinary Resolution**:
  - "RESOLVED THAT pursuant to Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014(including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) remuneration of INR 50,000/- (Rupees Fifty thousand only) in addition to reimbursement of all applicable taxes, travelling and out-of-pocket expenses, payable to M/s. Ramachandran, Practicing Cost Accountant, holding Membership No.4341, allotted by the Institute of Cost Accountants of India, who was appointed as Cost Auditor for the year 2021-22 by the Board of Directors of the Company, as recommended by the Audit Committee be and is hereby approved."

6. To consider and if thought fit, to pass with or without modification(s), the following Resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 197 of the Companies Act, 2013 [Including any statutory modification(s) or re-enactment thereof for the time being in force), read with Schedule V to the Act and further to the MCA Notification No. S.O.1256 (E) Dt.18<sup>th</sup> March 2021, approval is accorded to the Board of Directors (with due recommendation of the Nomination and Remuneration Committee) for the payment of minimum remuneration to the Non-executive Directors in excess of the limits specified specified in Schedule V to the Companies Act, 2013 for each of the Non-Executive Directors for a period of 3 (Three) years from 1<sup>st</sup> April 2021, in the event of inadequacy of profits in a financial year."

(By Order of the Board)

Place: Chennai

Date: 01st September, 2021

M.DEVARAJAN Whole Time Director DIN: 03572960

# STATEMENT OF MATERIAL FACTS (EXPLANATORY STATEMENT) PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 Item No. 5

As recommended by the Audit Committee, the Board at its meeting dated 01st September 2021, appointed M/s. Ramachandran, practicing Cost Accountant, having membership no. 4341 as Cost Auditor of the Company, in terms of Section 148 of the Companies Act, 2013, and fixed a sum of Rs.50,000/- (Rupees Fifty thousand only) as remuneration payable to him for the financial year 2021-22, subject to ratification by the shareholders of the Company.

In terms of Section 148(3) of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules 2014, the remuneration payable to the Cost Auditor, as recommended by the Audit Committee and approved by the Board of Directors, is required to be ratified by the shareholders of the Company, at the ensuing AGM of the Company.

None of the Directors or Key Managerial Personnel of the Company and their relatives is concerned or interested financially or otherwise, in the resolution as set out in Item 5 of this Notice.

The Directors, therefore, recommend the ordinary resolution, as set out in Item No.5 for ratification of remuneration payable to the Cost Auditor of the Company.

# Item No. 6

The Board of Directors at their meeting held on 01st September 2021 decided to seek the approval of the shareholders authorizing the Board of Directors for the payment of remuneration to the Non-Executive Directors in the event of inadequacy of profits in a financial year calculated as per the provisions of Notification No. S.O. 1256(E) issued by the MCA on 18th March 2021 for a period of 3 (Three) years from 1st April 2021. The quantum of remuneration payable to Non-Executive Directors in the event of inadequacy of profits in a financial year shall be in excess of the limits specified in Schedule V to the Companies Act, 2013 for each of the Non-Executive Directors duly recommended by the Nomination and Remuneration Committee and approved by the Board of Directors from time to time.

Hence the necessary resolutions are placed before the members for their consideration and approval as a Special Resolution.

The Board of Directors recommend the resolution at Item No. 6 of the accompanying notice as a Special Resolution.

All the Non-Executive Directors of the Company/their relatives are interested in the resolution set out at Item No. 6 of the Notice. Other than this none of the directors, key managerial personnel or any of their relatives, are, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No.6 of the Notice.

# The relevant information required to be furnished under Section II of Part II of Schedule-V to the Act are furnished hereunder:

# I. General Information

Date of Incorporation

1. Nature of Industry Auto Ancillary

3. Date of Commencement of Business July 18, 1968

 In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus

Not Applicable

December 15, 1967

5. Financial Performance based on given indicators:

(Rs. in lakhs)

Particulars	March 31, 2021	March 31, 2020
Revenue from Operations (Net)	15,923.86	13,959.50
Other Income	52.81	94.41
Total	15,976.67	14,053.91
Profit Before Tax	628.11	329.12
Profit After Tax	437.56	233.57
Dividend Percentage	100%	50%
Earnings Per Share	46.12	24.62
Share Capital	94.87	94.87
Reserves (Other equity)	2,567.59	2,227.26
Net Worth	2,662.46	2,322.63

6. Foreign Investments / Collaborations if any

Foreign Investments Nil

# II. Information about the recipients of remuneration:

- Back-ground details: After getting the resolution passed by the Share-holders, in the event of inadequacy of profits in future in the next 3 years, based on the recommendation of the Nomination and Remuneration committee the Board may decide to remunerate the non executive Directors in excess of the limits specified in schedule V of the companies Act 2013.
- 2. Past remuneration: Details of remuneration paid for the non-executive Directors are furnished in the Annual Return for the year ended 31st March 2021".
- 3. **Job profile and their suitability**: The non-executive Directors have been drawn from different back-grounds viz, legal, Risk management, soft-ware, engineering, taxation etc. Their contribution at the Board level will guide the company in its overall performance.
- 4. Remuneration Proposed: As stated in the resolution and in the statement of material facts provided under Section 102 of the Act respectively, the Company will pay the non-executive Directors on annual basis (pursuant to Schedule V to the Companies Act, 2013) based on recommendations of the Nomination and Remuneration committee.
- 5. Comparative remuneration with respect to industry, size of the Company, profile of the position and person (in case of expatriates, the relevant details would be with reference to the country of their origin): The remuneration currently paid is comparable in the industry and commensurate with the responsibilities handled by non-executive Directors.
- 6. Pecuniary Relationship: NIL

# III. Other Information:

- Reason for Loss or inadequacy: The resolution is primarily to facilitate the payment of remuneration to the non-executive Directors
  due to inadequacy of profit during their tenure which could be on account of economic slow-down and increase in input cost coupled with
  market competition.
- 2. Steps taken or proposed to be taken for improvement: As mentioned, it is only an enabling resolution.

### NOTES:

- In view of the global outbreak and continuing Covid-19 pandemic, the Ministry of Corporate Affairs (MCA), the Government of India, has vide its General Circular No. 14/2020 dated 8 April, 2020, General Circular No.17/2020 dated 13 April, 2020 and General Circular No. 20/2020 dated 5 May, 2020 and Circular No.02/2021 dated January 13, 2021 (collectively referred to as "MCA Circulars") permitted the holding of the Annual General Meeting ("AGM") through Video Conferencing ("VC")/ Other Audio Visual Means ('OAVM"), without the physical presence of the Members at a common venue. In compliance with the provisions of the Companies Act, 2013 ("ACT") and MCA Circulars, the AGM of the Company is being held through VC/OAVM.
- 2. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-voting. Institutional /Corporate Shareholders (i.e. other than individuals/HUF, NRI, etc) are required to send a scanned copy (PDF/JPEG Format) of its Board Resolution or governing body Resolution/Authorization etc., authorizing its representative to participate in the Annual General Meeting through VC/OAVM on its behalf and to vote through e-voting. The said Resolution/Authorization shall be sent to the Scrutinizer by email through their registered email address to tsam58@gmail.com (Scrutinizer email id) and investor@cameoindia.com (RTA email id) not later than three days before the date of the meeting, i.e., on or before 4.00 p.m. on 26<sup>th</sup> September, 2021.
- 3. The Register of Members and the Share Transfer Book of the Company will remain closed between Thursday, the 23<sup>rd</sup> September 2021 to Wednesday, the 29<sup>th</sup> September, 2021 both days inclusive for the purpose of Annual General Meeting.
- 4. If the Dividend, as recommended by the Board of Directors, is approved at the Annual General Meeting, payment of such dividend will be made after 29th September, 2021. In respect of Shares held in Physical form, dividend will be paid to beneficial owners of the Shares, whose name shall appear in the Register of Members of the Company at the end of business hours on 29th September, 2021. In case of Electronic form, dividend will be paid to the Beneficial Owners, as per the details furnished by National Securities Depositories Limited (NSDL) /Central Depository Services (India) Limited (CDSL), as at the close of business hours on 29th September, 2021.
- 5. Pursuant to Finance Act, 2020, dividend income will be taxable in the hands of Shareholders with effect from April 1, 2020 and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates. For the prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020 and amendments thereof. The Shareholders are requested to update their PAN with the Company / Registrar and Share Transfer Agent (in case of shares held in Physical mode) and Depository Participant (in case of shares held in Dematerialized mode).
- 6. A Resident individual Shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form 15G/H, to avail the benefit of non-deduction of tax at source by email to investor@cameoindia.com (RTA). Shareholders are requested to note that, in case their PAN is not registered, tax will be deducted at a higher rate of 20%. The aforesaid declarations and documents from the Shareholders should reach the said e-mail address on or before 23<sup>rd</sup> September, 2021.
- 7. Members holding Shares in dematerialized form are requested to intimate all changes pertaining to their Bank details, mandates, nominations, power of attorney, change of address, change of name, e-mail-id, address, contact numbers, etc., to their Depository Participant (DP) ONLY. Members holding Shares in physical form are requested to intimate such changes to M/s. Cameo Corporate Services Ltd, (RTA) Club House Road, Anna Salai, Chennai 600 002.

- 8. Members holding Shares in electronic form are requested to submit their Permanent Account Number (PAN) to their Depository Participants, with whom they maintain their demat accounts. Members holding Shares in physical form should submit their PAN to the Company.
- 9. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
- 10. Members who have not registered their e-mail address are requested to forward their e-mail addresses to the Registrar and Share Transfer Agent, investor@cameoindia.com to receive the Annual Report & other communication.
- 11. All Beneficial Owners whose names are recorded in the Register of Members of the Company, as on the cut-off date, i.e.22<sup>nd</sup> September, 2021 are eligible to cast their vote, by availing the facility of remote e-voting.
- 12. In compliance with the provisions of Section 108 of the Companies Act, 2013, to be read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and other applicable provisions, the company is pleased to provide remote e-voting through Central Depository Services (India) Limited (CDSL), in respect of agenda items for all shareholders of the Company to enable them to cast their votes electronically on the resolutions mentioned in the notice of 53rd Annual General Meeting of the company to be held on 29th September, 2021. The Company has appointed Mr. T Sampath Kumar, Practicing Company Secretary, Chennai, who have consented to act as Scrutinizer to conduct and scrutinize the remote e-voting process as well as the remote e-voting process on the date of the AGM in a fair and transparent manner.

# 13. THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

- The voting period begins on 26th September, 2021 at 10.00 A.M and ends on 28th September, 2021 till 5 P.M. During this period, shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date, i.e.22nd September, 2021 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all
  the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/
  Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs,
  thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.
- Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

# Type of shareholders

Individual Shareholders holding securities in Demat mode with CDSL Individual Shareholders holding securities in Demat mode with CDSL

# Login Method

- 1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are <a href="https://web.cdslindia.com/myeasi/home/login">https://web.cdslindia.com/myeasi/home/login</a> or visit <a href="https://web.cdslindia.com/myeasi/home/login">www.cdslindia.com</a> and click on Login icon and select New System Myeasi.
- 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly.
- 3) If the user is not registered for Easi/Easiest, option to register is available at:
  - https://web.cdslindia.com/myeasi/Registration/EasiRegistration
  - Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from e-Voting link available on www.cdslindia.com home page or click on <a href="https://evoting.cdslindia.com/Evoting/EvotingLogin">https://evoting.cdslindia.com/Evoting/EvotingLogin</a>. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders holding securities in demat mode with NSDL

- 1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
- 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp

3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting yours vote during the remote e-Voting period or joining virtual meeting & voting during the meeting

# Type of shareholders

Login Method - Individual Shareholders (holding securities in demat mode) login through their Depository Participants

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

# Login type - Helpdesk details

Individual Shareholders holding securities in Demat mode with CDSL

Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 22-23058542-43.

Individual Shareholders holding securities in Demat mode with NSDL

Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

- Login method for e-Voting and joining virtual meetings for Physical shareholders and shareholders other than individual holding in Demat form.
- The shareholders should log on to the e-voting website www.evotingindia.com.
- Click on "Shareholders" module.
- Now enter your User ID
- a. For CDSL: 16 digits beneficiary ID
- b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID
- c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.

OR

Alternatively, if you are registered for CDSL's EASI / EASIEST e-services, you can log-in at <a href="https://www.cdslindia.com">https://www.cdslindia.com</a> from Login - Myeasi using your login credentials. Once you successfully log-in to CDSL's EASI/EASIEST e-services, click on e-Voting option and proceed directly to cast your vote electronically.

- Next enter the Image Verification as displayed and Click on Login.
- If you are holding shares in demat form and had logged on to <a href="www.evotingindia.com">www.evotingindia.com</a> and voted on an earlier e-voting of any company, then your existing password is to be used.

If you are a first time user follow the steps given below:

# PAN

Enter your 10 digit alpha-numeric \*PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders)

 Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.

Dividend Bank Details OR Date of Birth (DOB)

Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login.

- If both the details are not recorded with the depository or company please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).
- After entering these details appropriately, click on "SUBMIT" tab.

- Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding
  shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in
  the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other
  company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended
  not to share your password with any other person and take utmost care to keep your password confidential.
- For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- Click on the EVSN for the relevant <Company Name AMALGAMATIONS REPCO LIMITED> on which you choose to vote.
- On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the
  option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the
  Resolution.
- Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to
  confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- Shareholders can also cast their vote using CDSL's mobile app "m-Voting". The m-Voting app can be downloaded from respective Store. Please follow the instructions as prompted by the mobile app while Remote Voting on your mobile.
- 13A. PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL ADDRESSES ARE NOT REGISTERED WITH THE DEPOSITORIES FOR OBTAINING LOGIN CREDENTIALS FOR E-VOTING FOR THE RESOLUTIONS PROPOSED IN THIS NOTICE:
- For Physical Shareholders Please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to RTA - investor@cameoindia.com.
- 2. For Demat shareholders-Please provide Demat account details (CDSL-16-digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to RTA investor@cameoindia.com.
- 13B INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:
- 1. Shareholder will be provided with a facility to attend the AGM through VC/OAVM through the CDSL e-Voting system. Shareholders may access the same at <a href="https://www.evotingindia.com">https://www.evotingindia.com</a> under shareholders/members login by using the remote e-voting credentials. The link for VC/OAVM will be available in shareholder/members login where the EVSN of Company will be displayed.
- 2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
- 3. Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the meeting by following the procedure mentioned in the Notice.
- 4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
- 5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
- 6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
- 7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least on or before 24th September, 2021 mentioning their name, demat account number/folio number, email id, mobile number at <a href="mailto:secretarial@amrep.in">secretarial@amrep.in</a>. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance mentioning their name, demat account number/folio number, email id, mobile number at <a href="mailto:secretarial@amrep.in">secretarial@amrep.in</a> on or before 24th September 2021.
- 8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.

# 13C. INSTRUCTIONS FOR SHAREHOLDERS FOR E-VOTING DURING THE AGM ARE AS UNDER:

- 1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.
- Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions
  through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during
  the AGM.

3. Shareholders who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.

### Note for Non - Individual Shareholders and Custodians:

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to <a href="www.evotingindia.com">www.evotingindia.com</a> and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login should be mailed to <a href="helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> and on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non-Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer at tsam58@gmail.com and to the Company at the email address viz. investor@cameoindia.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

If you have any queries or issues regarding attending AGM & e-Voting from the e-Voting System, you may refer the Frequently Asked Questions ("FAQs") and e-voting manual available at <a href="https://www.evotingindia.com">www.evotingindia.com</a>, under help section or write an email to <a href="https://helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact Mr. Nitin Kunder (022-23058738) or Mr. Mehboob Lakhani (022-23058543) or Mr. Rakesh <a href="https://doi.org/10.2103/10.21031813">Dalvi (022-23058542)</a>.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call on 022-23058542/43.

- 14. Mr. T Sampath Kumar has been appointed by the Board of Directors as the Scrutinizer for voting at 53rd Annual General Meeting to scrutinize both e-voting during AGM and remote e-voting process pursuant to Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 for conducting the remote e-voting process and remote e-voting on the day of the AGM, in accordance with the law and in a fair and transparent manner.
- 15. The Scrutinizers shall immediately after the conclusion of the voting at the Annual General Meeting, first count the votes cast at the meeting, thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and make a Scrutinizer's Report of the votes cast in favour or against, if any. The consolidated report will be submitted to the Chairman / Sr. General Manager Finance not later than three days of the conclusion of the meeting.
- 16. The Chairman / Sr. General Manager Finance will declare the results of voting forthwith upon receipt of report from Scrutinizer and the same shall be immediately placed on the Company's website www.amrep.in.
- 17. Any documents referred to in this Notice of Annual General Meeting and the Statement of Material Facts shall be open for inspection by electronic mode only upto the date of the 53rd Annual General Meeting of the Company.

By order of the Board

M. DEVARAJAN Whole Time Director DIN: 03572960

Date: 01st September, 2021

CIN No. U35999TN1967PLC005566

# **DIRECTORS' REPORT**

Your Directors have pleasure in presenting the 53<sup>rd</sup> Annual Report together with the Accounts for the year ended 31<sup>st</sup> March 2021 and the Auditor's Report thereon.

# **FINANCIAL RESULTS**

Particulars	2021	2020
	Rs. in lakhs	Rs. in lakhs
Total Income	15,976.67	14,053.91
Profit before Interest, Depreciation and tax	876.29	608.03
Less Finance Charges	77.81	100.70
Depreciation and Amortization	170.37	178.21
Profit/(Loss) before tax	628.11	329.12
Provision for taxation (Net)	190.55	95.55
Profit after tax	437.56	233.57
Other comprehensive Income	2.85	23.64
Total comprehensive Income for the year	434.71	209.93

# **OPERATIONS**

At the start of the COVID pandemic, one of the major challenges faced by the Company was that of supply chain and logistics. Yet, compared to 2020, our productivity has been higher this year. Your Company focused on improving the efficiencies in supply chain, manpower, productivity and on reducing costs. Your Company mainly caters ring gears to major automotive manufacturers and 20-30% of the ring gear and clutch exports are to countries including Japan, Italy, France, USA, Spain, Turkey, Mexico, Croatia, Serbia, Sri Lanka and United Kingdom among others. The focused cost control measures implemented and optimum utilization of resources enabled us to register a profit before tax of Rs.628.11 lakhs. Your company continued to invest in technology capabilities, capacities and modernization programs to ensure that they stay relevant and competitive.

# **OUTLOOK**

Your company primarily services the agricultural and automotive segments. The governments continued focus on farm mechanization and the regulators emphasis on cleaner and safer vehicles for the automotive sector augurs well for your company's products. Moreover, the government views the automotive sector as a key driver of manufacturing growth and employment and is expected to contribute almost 12% to the country's GDP over the next decade. Your companies continued focus on technology and manufacturing standards to make products that satisfy international requirements will ensure a continuous and profitable growth.

# **DIVIDEND**

The Directors recommend a dividend of Rs.5/- per share (50%) {Previous Year: Rs.5/-) per share (50%)} on the paid-up capital for the financial year ended 31<sup>st</sup> March 2021. Including the Interim Dividend of Rs. 5/- per share (50%) at the Board meeting held on March 25, 2021, the total divided for the year works out to Rs. 10/-per share (100%). The payment of dividend is subject to the approval of shareholders at the ensuing Annual General Meeting.

# **RESERVES:**

Your Directors have recommended transfer of Rs.100 lakhs to the General Reserve for the year ended 31st March 2021.

# TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR EDUCATION AND PROTECTION FUND

The Company has transferred the unclaimed dividend amounts referable to the year ended 31<sup>st</sup> March 2013 however the corresponding shares were ye to be credited to the Investor Education and Protection Fund during the year under review and the same is expected to be completed before 30<sup>th</sup> September 2021.

# **AUDITORS**

M/s. Price Waterhouse Chartered Accountants LLP (Registration No 012754N / N500016) were appointed as the statutory auditors of the Company for a period of 5 years at the  $49^{th}$ annual general meeting held on  $29^{th}$  September 2017 up to  $54^{th}$  AGM to be held in 2022.

# **DIRECTORS AND KEY MANAGERIAL PERSONNEL**

During the year under review, Shri Vikram Vijayaraghavan and Shri Navin Paul were appointed as Independent Director with effect from 03<sup>rd</sup> June 2020 and the approval of the shareholders for the appointment held on 25<sup>th</sup> November 2020. Shri N Sivasailam was re-designated as Director from Whole Time Director with effect from 01<sup>st</sup> October 2020.

# **MEETINGS OF THE BOARD**

During the year 2020-21, 4 Board Meetings were held on the following dates, Viz., 03<sup>rd</sup> June 2020, 16<sup>th</sup> October 2020, 08<sup>th</sup> February 2021 and 25<sup>th</sup> March 2021.

# **BOARD EVALUATION**

The Board's performance / Performance of Chairman and other Independent /Non-Independent Directors were evaluated by the Directors at their meeting held on 08<sup>th</sup> February 2021.

# **CODE OF CONDUCT**

The Company has adopted a code of conduct for the Board of Directors and senior management of the Company and all of them have affirmed compliance of the same. Further, the Independent Directors of the Company have separately affirmed code of conduct as per the requirements of the Companies Act, 2013.

# **DIRECTORS RESPONSIBILITY STATEMENT**

The Board of Directors acknowledge the responsibility for ensuring compliance with the provisions of Sec 134(3) (c) read with 134(5) of the Companies Act 2013 in the preparation of financial statements for the year ended 31st March 2021 and state that

- a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year as on 31st March 2021 and of the profit and loss of the company for that period; The fixed assets are being verified over a period of two years due to the lockdown resulting out of Covid-19 pandemic.
- c) The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- d) The Directors had prepared the annual accounts on a going concern basis; and
- e) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

The Company has put in place proper internal financial controls with reference to the financial statements as required under section 134(3)(9) and Rule 8 of the Companies (Accounts) Rules, 2014

### **AUDIT COMMITTEE**

The Audit Committee comprises of three Directors as follows

Shri. Vikram Vijayaraghavan Chairman Non-Executive - Independent

Non-Executive - Independent Shri. Navin Paul Member

Shri. A. Venkataramani Member Non-Executive

# NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee comprises of four Directors as follows:

Shri. A. Venkataramani Chairman Non-Executive

Shri. Vikram Vijayaraghavan Non-Executive - Independent Member Shri. Navin Paul Member Non-Executive - Independent

Shri. N. Sivasailam Member Non-Executive

# **RISK MANAGEMENT**

The Company has an adequate Risk Management Policy commensurate with its size and operations. The major risks identified by the Company are systematically addressed through mitigating actions on a continuous basis.

### **ANNUAL RETURN**

The Annual Return as on 31st March 2021 has been uploaded in the company's website i.e. http://www.amrep.in/

# PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186 OF THE COMPANIES ACT, 2013

No loans and guarantees covered under the provisions of Section 186 of the Companies Act, 2013 were given during the financial year ended 31st March 2021. The details of the investments made by Company are given in the financial statements.

# **RELATED PARTY TRANSACTIONS**

All related party transactions that were entered into during the financial year were on arms-length basis and were in the Ordinary Course of Business. There are no materially significant related party transactions made by the Company with the Promoters, Key Managerial Personnel or other designated persons which may have potential conflict with interest of the Company at large. The details of transactions with related parties are given in the financial statements.

# RESEARCH AND DEVELOPMENT, CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN **EXCHANGE EARNINGS AND OUTGO**

The particulars prescribed under Section 134 of the Companies Act, 2013 read with Rule 8 (3) of the Companies (Accounts) Rules, 2014, relating to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo are furnished in Annexure- 1 to this Report.

# **ACKNOWLEDGEMENTS**

Your Directors wish to place on record their appreciation of the continued support and assistance extended by our Customers, Dealers, and Banks, Suppliers, Government authorities, Employees and other business associates.

For and on behalf of the Board

Place: Chennai A Krishnamoorthy

Date: 01st September, 2021 Chairman

# ANNEXURE TO THE DIRECTORS' REPORT ANNEXURE 1

# Information pursuant to Companies (Disclosure of Particulars in the Report of the Board of Directors) Rules 1988

# A. CONSERVATION OF ENERGY

Energy saving devices wherever feasible and productivity improvement measures undertaken to save consumption of Power and Fuel.

Due to conservation measures undertaken, per unit cost of power and fuel has been reduced

# **B. TECHNOLOGY ABSORPTION**

- Continued efforts in achieving low cost automation in some manufacturing process, high transmission efficiency and improved life expectancy of clutches and ring gears.
- Products developed and produced are comparable to global standards.

# C. FOREIGN EXCHANGE EARNINGS AND OUTGO

- Foreign Exchange earned: Rs.1863.84 lakhs being FOB value of exports
- Foreign Exchange outgo: Rs.335.64 lakhs

# INDEPENDENT AUDITORS' REPORT

# TO THE MEMBERS OF AMALGAMATIONS REPCO LIMITED

# Report on the Audit of the Indian Accounting Standards (Ind AS) Financial Statements

# Opinion

- 1. We have audited the accompanying Ind AS financial statements of Amalgamations Repco Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2021, and the Statement of Profit and Loss (including Other Comprehensive Loss), the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the Ind AS financial statements, including a summary of significant accounting policies and other explanatory information.
- 2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2021, and total comprehensive income (comprising of Profit and Other Comprehensive Loss), changes in equity and its cash flows for the year then ended.

# **Basis for Opinion**

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditors' Responsibilities for the Audit of the Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Emphasis of matter**

4. We draw your attention to the Note 41 to the financial statements, which describes the management's assessment of the impact of the outbreak of Coronavirus (Covid-19) on the business operations of the Company. The management believes that no adjustments are required in the financial statements as it does not impact the current financial year, however, in view of the highly uncertain economic environment, a definitive assessment of the impact on the subsequent periods is highly dependent upon circumstances as they evolve.

Our opinion is not modified in respect of this matter.

# Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Directors' report, but does not include the Ind AS financial statements and our auditors' report thereon.

Our opinion on the Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# Responsibilities of Management and Those Charged With Governance for the Ind AS Financial Statements

6. The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Ind AS financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

7. In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

# Auditors' Responsibilities for the Audit of the Ind AS Financial Statements

- 8. Our objectives are to obtain reasonable assurance about whether the Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Ind AS financial statements.
- 9. As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
  - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
  - Evaluate the overall presentation, structure and content of the Ind AS financial statements, including the disclosures, and whether the Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 10. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# Report on Other Legal and Regulatory Requirements

11. As required by 'the Companies (Auditor's Report) Order, 2016' ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, we give in the Annexure B a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

- 12. As required by Section 143(3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
  - (c) The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Loss), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
  - (d) In our opinion, the aforesaid Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act.
  - (e) On the basis of the written representations received from the directors as on March 31, 2021 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2021 from being appointed as a director in terms of Section 164(2) of the Act.
  - (f) With respect to the adequacy of the internal financial controls with reference to Ind AS financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in Annexure A.
  - (g) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
    - i. The Company has disclosed the impact of pending litigations on its financial position in its Ind AS financial statements Refer note 33 to the Ind AS financial statements.
    - ii. The Company has long-term contracts as at March 31, 2021 for which there were no material foreseeable losses. The Company did not have any derivative contracts as at March 31, 2021.
    - iii. Refer note 40 to the Ind AS financial statements for the instances of delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company during the year ended March 31, 2021.
    - iv. The reporting on disclosures relating to Specified Bank Notes is not applicable to the Company for the year ended March 31, 2021.
- 13. The Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.

For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016 Chartered Accountants

Dilip Kumar Sharma

Partner Membership Number: 063532 UDIN:21063532AAAABE4929

Place: Chennai
Date: September 1, 2021

# **Annexure A to Independent Auditors' Report**

Referred to in paragraph 12(f) of the Independent Auditors' Report of even date to the Members of Amalgamations Repco Limited on the Ind AS Financial Statements for the year ended March 31, 2021

# Report on the Internal Financial Controls with reference to Ind AS Financial Statements under Clause (i) of Subsection 3 of Section 143 of the Act

1. We have audited the internal financial controls with reference to Ind AS financial statements of Amalgamations Repco Limited ("the Company") as of March 31, 2021 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

# Management's Responsibility for Internal Financial Controls

2. The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

# **Auditors' Responsibility**

- 3. Our responsibility is to express an opinion on the Company's internal financial controls with reference to Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing deemed to be prescribed under Section 143(10) of the Act to the extent applicable to an audit of internal financial controls, both applicable to an audit of internal financial controls and both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.
- 4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls with reference to Ind AS financial statements included obtaining an understanding of internal financial controls with reference to Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error.
- 5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to Ind AS financial statements.

# Meaning of Internal Financial Controls with reference to financial statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# Inherent Limitations of Internal Financial Controls with reference to Ind AS financial statements

7. Because of the inherent limitations of internal financial controls with reference to Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Ind AS financial statements to future periods are subject to the risk that the internal financial controls with reference to Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

# Opinion

8. In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to Ind AS financial statements and such internal financial controls with reference to Ind AS financial statements were operating effectively as at March 31, 2021, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. Also, refer paragraph 4 to the Independent Auditors' Report.

For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016 Chartered Accountants

Dilip Kumar Sharma

Partner

Membership Number: 063532 UDIN:21063532AAAABE4929

Place: Chennai
Date: September 1, 2021

# **Annexure B to Independent Auditors' Report**

Referred to in paragraph 11 of the Independent Auditors' Report of even date to the Members of Amalgamations Report Limited on the Ind AS Financial Statements as of and for the year ended March 31, 2021.

- i. (a) The Company is maintaining proper records showing full particulars, including quantitative details and situation, of fixed assets (property, plant and equipment and intangible assets).
  - (b) The fixed assets (property, plant and equipment) of the Company are physically verified by the Management according to a phased programme designed to cover all the items over a period of 2 years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, a portion of the fixed assets has been physically verified by the Management during the year and no material discrepancies have been noticed on such verification.
  - (c) The title deeds of immovable properties, as disclosed in note 3 on property, plant and equipment to the Ind AS financial statements, are held in the name of the Company.
- ii. The physical verification of inventory excluding stocks with third parties have been conducted at reasonable intervals by the management during the year. In respect of inventory lying with third parties, these have substantially been confirmed by them. The discrepancies noticed on physical verification of inventory as compared to book records were not material.
- iii. The Company has not granted any loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under Section 189 of the Act. Therefore, the provisions of Clause 3(iii), (iii)(a), (iii)(b) and (iii)(c) of the Order are not applicable to the Company.
- iv. The Company has not granted any loans or made any investments, or provided any guarantees or security to the parties covered under Sections 185 and 186 of the Act. Therefore, the provisions of Clause 3(iv) of the Order are not applicable to the Company.
- v. The Company has not accepted any deposits from the public within the meaning of Sections 73, 74, 75 and 76 of the Act and the Rules framed there under to the extent notified.
- vi. Pursuant to the rules made by the Central Government of India, the Company is required to maintain cost records as specified under Section 148(1) of the Act in respect of its products. We have broadly reviewed the same, and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.
- vii. (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, the Company is generally regular in depositing undisputed statutory dues in respect of provident fund, employees' state insurance, income tax and goods and services tax, though there has been a slight delay in a few cases, and is regular in depositing undisputed statutory dues, sales tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, with the appropriate authorities. Also refer note 33 to the Ind AS financial statements regarding management's assessment on certain matters relating to provident fund.
  - (b) According to the information and explanations given to us and the records of the Company examined by us, there are no dues of service tax, duty of customs, duty of excise and goods and services tax which have not been deposited on account of any dispute. The particulars of dues of income tax, sales tax and value added tax as at March 31, 2021 which have not been deposited on account of a dispute, are as follows:

Name of the statute	Nature of dues	Amount in INR Lakhs	Period to which the amount relates	Forum where the dispute is pending
Tamil Nadu Value Added Tax Act, 2006	Value added tax	16,47	2014-15	Assistant Commissioner, Madhavaram Assessment Circle
The Central Sales Tax Act, 1956	Central sales tax	4,78	2012-13	Appellate Deputy Commissioner of Commercial Taxes
Income Tax Act, 1961	Income Tax	12.68	2017-18	Commissioner of Income Tax (Appeals)
Income Tax Act, 1961	Income Tax	14.75	2018-19	Commissioner of Income Tax (Appeals)

- viii. According to the records of the Company examined by us and the information and explanation given to us, the Company has not defaulted in repayment of loans or borrowings to any financial institution or bank or Government as at the balance sheet date. The Company has not issued any debentures, and accordingly, to this extent, the provisions of Clause 3(viii) of the Order are not applicable to the Company.
- ix. In our opinion, and according to the information and explanations given to us, the moneys raised by way of term loans have been applied for the purposes for which they were obtained. The Company has not raised any moneys by way of initial public offer, further public offer (including debt instruments).
- x. During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company by its officers or employees, noticed or reported during the year, nor have we been informed of any such case by the management.
- xi. The Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act. Also, refer Paragraph 13 to the Independent Auditors' Report.
- xii. As the Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it, the provisions of Clause 3(xii) of the Order are not applicable to the Company.
- xiii. The Company has entered into transactions with related parties in compliance with the provisions of Sections 177 and 188 of the Act. The details of such related party transactions have been disclosed in the Ind AS financial statements as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified under Section 133 of the Act.
- xiv. The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review. Accordingly, the provisions of Clause 3(xiv) of the Order are not applicable to the Company.
- xv. The Company has not entered into any non-cash transactions with its directors or persons connected with him. Accordingly, the provisions of Clause 3(xv) of the Order are not applicable to the Company.
- xvi. The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the provisions of Clause 3(xvi) of the Order are not applicable to the Company.

For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016 Chartered Accountants

Dilip Kumar Sharma

Partner Membership Number: 063532 UDIN:21063532AAAABE4929

Place: Chennai
Date: September 1, 2021

# **BALANCE SHEET AS AT MARCH 31, 2021**

(Amount in INR Lakhs, unless otherwise stated)

		As at	As at
	Notes		March 31, 2020
ASSETS		· ·	,
Non-current assets			
Property, plant and equipment (tangible assets)	3	1,949.44	1,049.01
Right-of-use-assets	4		-
Capital work-in-progress	3	-	339.71
Intangible assets	5	1.51	1.87
Financial assets			
(i) Investments	6	90.48	74.02
(ii) Loans	7	57.84	65.61
(ii) Other financial assets	7A	1.30	-
Income tax assets (net)		128.82	-
Other non-current assets	8	20.83	181.03
Total non-current assets		2,250.22	1,711.25
Current assets			
Inventories	9	2,000.80	1,680.30
Financial assets			
(i) Trade receivables	10	3,747.54	3,827.28
(ii) Cash and cash equivalents	11(a)	796.06	586.80
(iii) Other bank balances	11(b)	193.65	134.04
(iv) Other financial assets	12	33.19	30.10
Other current assets	8	333.37	294.19
Total current assets		7,104.61	6,552.71
Total assets		9,354.83	8,263.96
EQUITY AND LIABILITIES			
EQUITY			
Equity share capital	13	94.87	94.87
Other equity	14	2,567.59	2,227.76
Total equity		2,662.46	2,322.63
LIABILITIES			
Non-current liabilities			
Financial liabilities			
(i) Borrowings	15	636.92	875.00
Provisions	16	72.55	93.77
Deferred tax liabilities (net)	17	57.99	10.66
Total non-current liabilities		767.46	979.43
Current liabilities			
Financial liabilities			
(i) Borrowings	18	-	502.20
(ii) Lease liabilities	4	-	-
(iii) Trade payables	19		
Total outstanding dues of micro and small enterprises		496.92	386.18
Total outstanding dues of creditors other than micro and small enterprises		4,548.00	3,295.91
(iv) Other financial liabilities	20	516.59	377.95
Provisions	16	90.51	121.63
Current tax liabilities		103.29	32.21
Other current liabilities	21	169.60	245.82
Total current liabilities		5,924.91	4,961.90
Total liabilities		6,692.37	5,941.33
Total equity and liabilities		9,354.83	8,263.96
The above Balance Sheet should be read in conjunction with the accompanying notes.			

This is the Balance Sheet referred to in our report of even date.

### For and on behalf of the Board of Directors For Price Waterhouse Chartered Accountants LLP Firm Registration Number: 012754N/N500016 A.Krishnamoorthy, Chairman A. Venkataramani, Director N. Sivasailam, Director Chartered Accountants (DIN: 00001778) (DIN: 00277816) (DIN: 00528690) Dilip Kumar Sharma Partner Vikram Vijayaraghavan, Director M. Devarajan, Director Membership Number: 063532 (DIN: 01944894) (DIN: 03572960) UDIN:21063532AAAABE4929 Place : Chennai Date : September 1, 2021

# STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2021

(Amount in INR Lakhs, unless otherwise stated)

	Notes	Year ended March 31, 2021	Year ended March 31, 2020
REVENUE			
Revenue from operations	22	15,923.86	13,959.50
Other income	23	52.81	94.41
Total income		15,976.67	14,053.91
EXPENSES			
Cost of materials consumed	24	12,399.78	10,536.70
Changes in inventories of finished goods, work-in-progress and stock-in-trade	25	(237.08)	(156.02)
Employee benefits expense	26	1,308.02	1,408.13
Finance costs	27	77.81	100.70
Depreciation and amortisation expense	28	170.37	178.21
Other expenses	29	1,629.66	1,657.07
Total expenses		15,348.56	13,724.79
Profit before tax		628.11	329.12
Income tax expense/(credit):	30		
Current tax		144.32	100.15
Deferred tax		46.23	(4.60)
Total tax expense		190.55	95.55
Profit for the year		437.56	233.57
Other comprehensive loss			
Items that will not be reclassified to profit or loss			
Remeasurements of post-employment benefit obligations		3.95	33.68
Income tax relating to the above item	17	(1.10)	(10.04)
Other comprehensive loss for the year, net of tax		2.85	23.64
Total comprehensive Income for the year		434.71	209.93
Basic earnings per share (in INR)	31	46.12	24.62

The above Statement of Profit and Loss should be read in conjunction with the accompanying notes.

This is the Statement of Profit and Loss referred to in our report of even date.

# For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016 Chartered Accountants

# Dilip Kumar Sharma

Partner Membership Number: 063532 UDIN:21063532AAAABE4929

Place : Chennai Date : September 1, 2021

# For and on behalf of the Board of Directors

A.Krishnamoorthy, Chairman A. Venkataramani, Director N. Sivasailam, Director (DIN: 00001778) (DIN: 00277816) (DIN: 00528690)

Vikram Vijayaraghavan, Director (DIN: 01944894)

M. Devarajan, Director (DIN: 03572960)

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2021

(Amount in INR Lakhs, unless otherwise stated)

	Year ended March 31, 2021	Year ended March 31, 2020
Cash flows from operating activities:		
Profit before tax	628.11	329.12
Adjustments for:		
Depreciation and amortisation expense	170.37	178.21
Loss on disposal of property, plant and equipment (net)	0.91	0.77
Liabilities no longer required written back	(13.01)	(28.21)
Interest income on deposits with banks and others	(18.68)	(14.59)
Interest expense	77.81	96.13
Dividend income	(8.35)	(4.06)
Loss allowance on trade receivables	32.42	6.21
Adjustment towards fair value of investments (net)	(9.30)	7.05
Provision for warranty	38.47	39.07
Unrealised foreign exchange (gain)/loss (net)	(2.73)	(0.62)
Sub-total (1)	896.02	609.08
Changes in operating assets and liabilities:		
(Increase)/Decrease in inventories	(320.50)	78.74
(Increase)/ Decrease in trade receivables	47.34	(101.20)
Decrease/(Increase) in other financial assets	3.39	(8.99)
Increase in other assets	(26.98)	(53.86)
Increase in trade payables	1,362.98	240.60
Increase/(Decrease) in other financial liabilities	66.35	(17.48)
Increase/(Decrease) in provisions	(144.39)	9.25
Increase/(Decrease) in other current liabilities	(76.22)	75.24
Sub-total (2)	911.97	222.30
Cash generated from operations $(1) + (2) = (3)$	1,807.99	831.38
Income taxes paid (net of refunds) (4)	(214.93)	(84.81)
Net cash inflow from operating activities (3) + (4) (A)	1,593.06	746.57
Cash flows from investing activities:		
Purchase of property, plant and equipment	(626.38)	(536.82)
Proceeds from sale of property, plant and equipment	-	3.53
Purchase of for intangible assets	-	(0.97)
Payments for purchase of investments	(7.16)	(3.13)
Term deposits placed with banks having original maturity over 3 months but less than 12 months	8.34	(31.90)
Interest received	18.24	13.33
Dividend received	8.35	4.06
Net cash used in investing activities (B)	(598.61)	(551.90)

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2021

(Amount in INR Lakhs, unless otherwise stated)

	Year ended March 31, 2021	Year ended March 31, 2020
Cash flows from financing activities:		
Proceeds from term loan from bank	(113.09)	1,000.00
Repayment of cash credit	(502.20)	(466.36)
Dividends paid (including dividend distribution tax)	(94.88)	(57.19)
Interest paid	(75.02)	(86.41)
Interest payments related to lease liabilities	-	(0.06)
Principal elements of lease payment	-	(0.17)
Net cash flow from/(used in) financing activities (C)	(785.19)	389.81
Net increase in cash and cash equivalents (A) + (B) + (C)	209.26	584.48
Cash and cash equivalents as at the beginning of the year	586.80	2.32
Cash and cash equivalents as at the end of the year	796.06	586.80
Reconciliation of cash and cash equivalents as per the statement of cash flows	As at	As at
Cash and cash equivalents as per above comprise of the following:	March 31, 2021	March 31, 2020
Balances with banks		
- in current accounts	402.11	43.95
Deposits with original maturity of less than three months	393.57	542.30
Cash on hand	0.38	0.55
Balances per Statement of Cash Flows	796.06	586.80
The above Statement of Cash Flows should be read in conjunction with the accompa	nying notes.	

This is the Statement of Cash Flows referred to in our report of even date.

# For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016 Chartered Accountants

Dilip Kumar Sharma

Partner Membership Number: 063532 UDIN:21063532AAAABE4929

Place: Chennai

Date: September 1, 2021

# For and on behalf of the Board of Directors

A.Krishnamoorthy, Chairman (DIN: 00001778)

(DIN: 00277816)

A. Venkataramani, Director N. Sivasailam, Director (DIN: 00528690)

Vikram Vijayaraghavan, Director (DIN: 01944894)

M. Devarajan, Director (DIN: 03572960)

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2021

(Amount in INR Lakhs, unless otherwise stated)

		Notes	As at March 31, 2021	As at March 31, 2020
A.	Equity share capital			
	Balance as at the beginning of the year	13	94.87	94.87
	Balance as at the end of the year		94.87	94.87
_	Other equity			

# Other equity

			As at Marc	h 31, 2021			As at Marc	h 31, 2020	
		Res	erves and s	urplus	Total	Rese	rves and su	ırplus	Takal akhaw
	Notes	General reserve	Retained earnings	Capital redemption reserve	other equity	General reserve	Retained earnings	Capital redemption reserve	Total other equity
Balance as at the beginning of the year	14	1,922.53	304.77	0.46	2,227.76	1,822.53	252.03	0.46	2,075.02
Profit for the year		-	437.56	-	437.56	-	233.57	-	233.57
Other comprehensive income		-	(2.85)	-	(2.85)	-	(23.64)	-	(23.64)
Total comprehensive income for the year		-	434.71	-	434.71	-	209.93	-	209.93
Transactions with shareholders in their capacity as owners:									
Dividends paid		-	(94.88)	-	(94.88)	-	(47.44)	-	(47.44)
Dividend distribution tax paid		-	-	-	-	-	(9.75)	-	(9.75)
Transfer to general reserves		100.00	(100.00)	-	-	100.00	(100.00)	-	-
Balance as at the end of the year		2,022.53	544.60	0.46	2,567.59	1,922.53	304.77	0.46	2,227.76

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

# For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016

Chartered Accountants

# Dilip Kumar Sharma

Partner Membership Number: 063532 UDIN:21063532AAAABE4929

Place : Chennai

Date : September 1, 2021

# For and on behalf of the Board of Directors

A.Krishnamoorthy, Chairman (DIN: 00001778)

(DIN: 00277816)

A. Venkataramani, Director N. Sivasailam, Director (DIN: 00528690)

Vikram Vijayaraghavan, Director (DIN: 01944894)

M. Devarajan, Director (DIN: 03572960)

This is the Statement of Changes in Equity referred to in our report of even date.

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 1. General information

Amalgamations Repco Limited (the "Company") is engaged in the business of manufacture and sale of clutch and brake systems (i.e. clutch driven plates, clutch cover assemblies and clutch carbon release bearing assemblies) and flywheel starter ring gears/assemblies (manufacture of auto components). The Company has manufacturing plants at Madhavaram (Chennai) and Kakkalur (Thirvallur district). The Company is an unlisted public limited company.

# 2 Summary of significant accounting policies

This note provides a list of the significant accounting policies adopted in the preparation of these financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

# 2.1 Basis of preparation

(i) Compliance with Ind ASThe financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the "Act") [Companies (Indian Accounting Standards) Rules, 2015] and other relevant provisions of the Act.

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III (Division II) to the Companies Act, 2013. Based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current - non-current classification of assets and liabilities.

(ii) Historical cost convention

The financial statements have been prepared on a historical cost basis, except for certain financial assets and liabilities that is measured at fair value and defined benefit plans as plan assets are measured at fair value.

(iii) Changes in accounting policies and disclosures

New and amended standards adopted by the Company.

The Company has applied the new revenue reconginition standard, Ind AS 115 - 'Revenue from contracts with customers' for the first time in its annual reporting period commencing April 1, 2018. The Company has changed its accounting policies and applied modified retrospective approach on application of Ind AS 115. The impact of changes are disclosed in note 22.

- (iv) Estimates The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Company's accounting policies. This note provides an overview of the areas that involve a higher degree of judgement or complexity and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed. Detailed information about each of these estimates and judgements is included in relevant notes together with information about the basis of calculation for each affected line item in the financial statements. The areas involving significant estimates or judgements are:
  - i) Estimation of defined benefit obligation (Refer note 34);
  - ii) Estimation of provision for warranty claims (Refer note 19.1); and
  - iii) Recognition of deferred tax assets/liabilities (Refer note 15).

# 2.2 Property, plant and equipment

Freehold land is carried at historical cost. All other items of property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss within other income/(expenses).

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 2.3 Depreciation methods, estimated useful life and residual value

Depreciation is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives.

Depreciation is provided on a pro-rata basis on the straight-line method over the estimated useful lives of the assets specified by Schedule II to the Companies Act, 2013 except for certain plant and machinery which are depreciated over their estimated useful life of 14 years based on technical evaluation. The residual values are not more than 5% of the original cost of the asset.

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Assets costing individually upto INR 5,000 are fully depreciated in the year of addition. The estimate of useful life of tangible assets are as follows:

Assets	Useful life (Years)
Buildings	30
Plant and Machinery	7/10/14
Furniture and Fixtures	10
Vehicles (including leased)	8
Office Equipments	3/5/14
Computer Software	3

# 2.4 Intangible assets

The Company amortises intangible assets (computer software) with a finite useful life using the straight-line method over a period of 3 years.

# 2.5 Leases - As a lessee

# (a) Operating lease

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Company as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease unless the payments are structured to increase in line with the expected general inflation to compensate for the lessor's expected inflationary cost increases.

# (b) Finance lease

Leases of property, plant and equipment where the Company, as a lessee has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in borrowings or other financial liabilities as appropriate. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the profit and loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

# 2.6 Impairment of assets

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

# 2.7 Inventories

# Raw materials and stores, work-in-progress, stock-in-trade and finished goods

Raw materials and stores, work-in-progress, stock-in-trade and finished goods are stated at the lower of cost and net realisable value. Cost of raw materials and stock-in-trade comprises cost of purchases. Cost of work-in-progress and finished goods comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Cost of inventories also include all other costs incurred in bringing the inventories to their present location and condition. Costs are assigned to individual items of inventory on the weighted average basis. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

### 2.8 Investments and other financial assets

# (i) Classification

The Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss); and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows. For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments that are not held for trading, this will depend on whether the Company has made an irrevocable election at the time of initial recognition to account for the equity investment at FVOCI. The Company reclassifies debt investments when and only when its business model for managing those assets changes.

# (ii) Recognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Company commits to purchase or sale the financial asset.

# (iii) Measurement

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

# **Debt instruments**

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. There are two measurement categories into which the Company classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows
  represent solely payments of principal and interest are measured at amortised cost. Interest income from
  these financial assets is included in finance income using the effective rate interest method. Any gain or
  loss arising on derecognition is recognised directly in profir or loss and presented in other income/
  (expenses). Impairmental losses are presented as separate line item in the statement of profit and loss.
- Fair value through profit and loss: Assets that do not meet the criteria for amortised cost or fair value through other comprehensive income (FVOCI) are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss is recognised in profit or loss and presented net within other income/(expenses) in the period in which it arises. Interest income from these financial assets is included in other income.

# **Equity instruments**

The Company subsequently measures all equity investments at fair value. Where the Company's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments are recognised in profit or loss as other income when the Company's right to receive payments is established. Changes in the fair value of financial assets at fair value through profit or loss are recognised in other income/(expenses) in the statement of profit and loss. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value

# (iv) Impairment of financial assets

The Company assesses on a forward looking basis the expected credit losses associated with its assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 39 details how the Company determines whether there has been a significant increase in credit risk.

For trade receivables only, the Company applies the simplified approach permitted by Ind AS 109 Financial Instruments, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

# (v) Derecognition of financial assets

A financial asset is derecognised only when

- The Company has transferred the rights to receive cash flows from the financial asset; or
- Retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients. Where the entity has transferred an asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is derecognised. Where the entity has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognised. Where the entity has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is derecognised if the Company has not retained control of the financial asset. Where the Company retains control of the financial asset, the asset is continued to be recognised to the extent of continuing involvement in the financial asset.

# (vi) Income recognition

# Interest income

Interest income from financial assets at fair value through profit or loss is disclosed as interest income within other income. Interest income on financial assets at amortised cost and financial assets at FVOCI is calculated using the effective interest rate method is recognised in the statement of profit and loss as part of other income.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of financial asset except for financial assets that subsquently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of a financial asset. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension) but does not consider the expected credit losses.

# Dividends

Dividends are received from financial assets at fair value through profit or loss and at FVOCI. Dividends are recognised as other income in profit or loss when the right to receive payment is established. This applies even if they are paid out of pre-acquistion profits, unless the dividend clearly represents a recovery of part of the cost of the investment.

# 2.9 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of 3 months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 2.10 Trade receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary corse of business. Trade receivables are recognised intially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Company holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsquently at amortised cost using the effective interest rate method, less loss allowance.

### 2.11 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest rate method. Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

# 2.12 Employee benefits

# (i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

# (ii) Post-employment obligations

# **Defined contribution plan**

# **Provident fund:**

The Company pays provident fund contributions to publicly administered provident funds as per local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefits expense when they are due.

# Defined benefit plan

# **Gratuity obligations:**

The liability or asset recognised in the balance sheet in respect of defined benefit gratuity plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by actuary using the projected unit credit method. The Company's gratuity plan is funded and is administered by Life Insurance Corporation of India (LIC).

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefits expense in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.

# (iii) Other long-term employee benefit obligations

The liabilities for earned leave and sick leave are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. These obligations are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The benefits are discounted using the market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss.

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least 12 months after the reporting period, regardless of when the actual settlement is expected to occur.

# (iv) Bonus plans

The Company recognises a liability and an expense for bonuses. The Company recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

# 2.13 Trade and other payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within the period agreed with the vendors. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest rate method.

# 2.14 Provisions and contingent liabilities

### **Provisions**

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

# **Contingent liabilities**

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

# 2.15 Foreign currency translation

# (i) Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Indian rupee (INR), which is Amalgamations Repco Limited's functional and presentation currency.

# (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in profit or loss. The foreign exchange gains and losses are presented in the statement of profit and loss on a net basis within other income/(expenses).

# 2.16 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable on sale of goods in the ordinary course of the Company's activities. Revenue is shown net of returns, trade allowances and rebates and excludes applicable indirect taxes.

Revenue from contract with customers is recognised when control of the goods are transferred to the customer. The Company has generally concluded that it is the principal in its revenue arrangements, because it typically controls the goods before transferring them to the customer.

The Company recognises revenue from sale of goods based on a five step model as set out in Ind AS 115, Revenue from contracts with customers.

The Company accounts for a contract when it has a approval and commitment from the customer, the rights if the parties are identified, payment terms are identified, the contract has a commercial substance and collectability of the consideration is probable. The Company apply judgement in determining the customer's ability and

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

intention to pay based on variety of factors including the customer's historical payment experience.

Revenue from sale of goods/products is recognised at the point in time when control of the asset is transferred to the customer, generally at the point of receipt of the product or otherwise at the point of delivery depending on contractual conditions.

# Contract assets

A contract asset is the right to consideration in exchange for goods transferred to the customer. If the Company performs by transferring goods to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

# Contract liabilities

A contract liability is the obligation to transfer goods to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

### 2.17 Income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted at the end of the reporting period. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

# 2.18 Borrowing costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. Other borrowing costs are expensed in the period in which they are incurred.

# 2.19 Dividends

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

Notes forming part of the financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 2.20 Product warranty provision

Product warranty expenses are accounted based on the claims received and accepted during the year and estimated likely claims in accordance with the warranty policy of the Company, having regard to the past trend of such claims.

# 2.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

The Board of Directors of Amalgamations Repco Limited assesses the financial performance and position of the Company, and makes strategic decisions. The Board of Directors have been together identified as being the chief operating decision maker. Refer note 37 for segment information presented.

# 2.22 Earnings per share

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of equity shares outstanding during the financial year, adjusted for bonus elements in equity shares issued during the year (note 31).

# 2.23 Rounding of amounts

All amounts disclosed in the financials tatements and notes have been rounded off to the nearest Lakhs as per the requirement of Schedule III, unless otherwise stated.

# Other standards and accounting pronouncements issued but not effective

There are no other standards and accounting pronouncements that are not yet effective and that would be expected to have a material impact on the Company in the current or future reporting periods.

AMALGAMATIONS REPCO LIMITED

Notes forming part of the Ind AS financial statements as at and for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

3. Property, Plant and equipment Reconciliation of carrying amounts as at March 31, 2021

		Gross carry	Gross carrying amount			Depre	Depreciation		Net carrying amount
	As at April 1, 2020	Additions	Disposals / capitalised	As at March 31, 2021	As at April 1, 2020	For the year	Disposals/ capitalised	As at March 31, 2021	As at March 31, 2021
Own assets:									
Freehold land	22.47		•	22.47	٠		•		22.47
Buildings									
-on freehold land	171.65	290.08		461.73	70.09	11.12		81.21	380.52
-on leasehold land	5.64			5.64	06:0	0.18		1.08	4.56
Plant and machinery	1,581.76	760.34		2,342.10	685.89	151.42		834.31	1,507.79
Furniture and fixtures	3.44			3.44	1.37	0.12		1.49	1.95
Vehicles	10.85	16.09	4.41	22.53	5.13	1.89	3.50	3.52	19.01
Office equipments	35.80	4.84	-	40.64	22.22	5.28		27.50	13.14
Total	1,831.61	1,071.35	4.41	2,898.55	782.60	170.01	3.50	949.12	1,949.44
Capital Work-in-Progress									
Capital Work-in-Progress	339.71	731.64	1,071.35	•					
Total	339.71	731.64	1,071.35	-	-	-	-	•	•

Notes forming part of the Ind AS financial statements as at and for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

Reconciliation of carrying amounts as at March 31, 2020

		Gross carry	Gross carrying amount			Depreciation	iation		Net carrying amount
	As at April 1, 2019	Additions	Disposals / capitalised	As at March 31, 2020	As at April 1, 2019	For the year	Disposals / capitalised	As at March 31, 2020	As at March 31, 2020
Own assets: Freehold land	22.47			22.47					22.47
Buildings									
-on freehold land	164.04	7.61		171.65	58.65	11.44		70.09	101.56
-on leasehold land	5.64	•		5.64	0.72	0.18		06:0	4.74
Plant and machinery	1,440.42	141.34		1,581.76	524.51	158.38		685.89	898.87
Furniture and fixtures	3.44	•		3.44	1.25	0.12		1.37	2.07
Vehicles	22.58		11.73	10.85	9.54	3.02	7.43	5.13	5.72
Office equipments	34.73	1.07		35.80	17.41	4.81		22.22	13.58
Total	1,693.32	150.02	11.73	1,831.61	612.08	177.95	7.43	782.60	1,049.01
Capital Work-in-Progress									
Capital Work-in-Progress		339.71		339.71					339.71
Total		339.71		339.71	•		•		339.71

<sup>3.1</sup> Refer to notes 2.2 and 2.3 for information on significant accounting policies.

<sup>3.2</sup> Refer to note 15.1 and 18.1.2 for information on property, plant and equipment pledged as security by the Company.

<sup>3.3</sup> Refer to note 32 for disclosure of contractual commitments for the acquisition of property, plant and equipment.

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

#### 4 Leases

#### Operating lease

The Company has operating leases for premises. These lease agreements are primarily in respect of warehouse and office premises and are cancellable leases. Most of the leases are renewable for further period on the basis of mutually agreed terms.

This note provides information for leases where the Company is a lessee. The Company has taken vehicles lease ranging upto 3 year lease terms included for workings is the non-cancellable period and expected lease term.

(i)	Amounts recognised in balance sheet		As at	As at
	The balance sheet shows the following amount relating to leases:		March 31, 2021	March 31, 2020
	Right-of-use assets			
	Vehicles		-	-
	Total			-
	Lease liabilities			
	Current		-	-
	Total		-	
	Additions to the right-of-use assets during the current financial year were INR Nil (March 31, 2020: INR Nil).			
(ii)	Amounts recognised in the statement of profit and loss			
	The statement of profit and loss shows the following amounts relating to leases:	Note	Year ended March 31, 2021	Year ended March 31, 2020
	Depreciation charge of right-of-use assets			
	Vehicles	28	-	0.08
	Total			0.08
	Interest expense (included in finance costs)	27	-	0.06
	Expense relating to short-term leases (Other expenses)	29	23.56	23.30
	The total cash outflow for lease for the year ended March 31, 2021 is INR Nil (March 31, 2020 was INR 0.23).			
(iii)	Variable lease payments			

#### (iii) Variable lease payments

The Company did not enter into lease contracts that contain variable lease options.

#### (iv) Extension and termination options

Extension and termination options are included in the vehicle leases of the Company. These are used to maximise operational flexibility in terms of managing the assets used in the Company's operations. The extension and termination options held are exercisable only by the Company and not by the respective lessor.

# (v) Critical judgements in determining the lease term:

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options are only included in the lease term if the lease is reasonably certain to be extended.

The following factors are normally the most relevant:

- If there are significant penalties to terminate or not extend, the Company is typically reasonably certain to extend.
- Otherwise, the Company considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

The lease term is reassessed if an option is actually exercised or not exercised, or the Company becomes obliged to exercise or not exercise. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

Notes forming part of the Ind AS financial statements as at and for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

5. Intangible assets Reconciliation of carrying amounts as at March 31, 2021

		Gross carry	iross carrying amount			Amort	Amortisation		Net carrying amount
	Asat April 1, 2020	Additions	Disposals	As at As at As at March 31, 2021 April 1, 2020 For the year	As at April 1, 2020	For the year	Disposals	As at As at March 31, 2021	As at March 31, 2021
Computer software	8.27	1.15	I	8.27	6.40	0.36		92.9	1.51
Total	8.27	1.15	ı	8.27	6.40	0.36		92.9	1.51

Reconciliation of carrying amounts as at March 31, 2020

		Gross carry	Gross carrying amount			Amort	Amortisation		Net carrying amount
	Asat April 1, 2019	Additions	Disposals	As at As at March 31, 2020 April 1, 2019 For the year	As at April 1, 2019	For the year	Disposals	As at As at March 31, 2019	As at March 31, 2019
Computer software	7.12	1.15	I	8.27	6.22	0.18	ı	6.40	1.87
Total	7.12	1.15	ı	8.27	6.22	0.18	ı	6.40	1.87

5.1 Refer to note 2.4 for information on significant accounting policies.

6	Financial assets – Investments	As at Marc	h 31, 2021	As at Ma	rch 31, 2020
•	(Non-current)	Number of	INR	Number of	INR
	Investment in equity instruments (fully paid up)	units		units	
	Unquoted (at cost)				
	Ventus Energy Consultancy 30 Shares of Rs. 100/- each	30	0.03	30	0.03
	Investment in mutual funds		0.00	00	0.00
	At fair value through statement of profit or loss (FVPL)				
	Unquoted				
	UTI Mastershares Unit Scheme - Dividend Payout	41,500	15.62	41,500	9.72
	ICICI Prudential Regular Savings Fund - Monthly Dividend	5,44,199	74.83	4,92,038	64.27
	Total	3,11,100	90.48	.,02,000	74.02
	Total non-current investments		90.48		74.02
	Aggregate amount of unquoted investments		90.48		74.02
	Aggregate amount of impairment in the value of investments		-		
			As at		As at
			AS at March 31, 2021		March 31, 2020
7	Financial assets – Loans	<u> </u>			
	Non-current				
	Loans				
	Unsecured, considered good				
	Security deposits		57.84		65.61
	Total		57.84		65.61
7A	Financial assets - Other financial assets				
	Non-current				
	(Unsecured, considered good)				
	Bank deposits with maturity period of more than 12 months		1.30		-
			1.30		
		Non-c	urrent	Cı	urrent
		As at March	As at March	As at March	
		31, 2021	31, 2020	31, 2021	31, 2020
8	Other assets				
Ü	(Unsecured, considered good)				
	Capital advances	12.56	172.76	_	_
	Deposits with government authorities	8.27	8.27	_	
	Prepaid expenses	0.27	0.27	29.23	13.91
	Advances to suppliers	_		2.25	0.60
	Balances with government authorities	-	-	2.23	0.00
	(Goods and service tax receivable)	-	-	206.73	181.41
	Export incentives receivable	-	-	94.61	98.27
	Others	-	-	0.55	
		20.83	181.03	333.37	· —

		As at	As at
9	Inventories	March 31, 2021	March 31, 2020
	Raw materials and components (Refer note 9.1)	844.14	736.71
	Work-in-progress (Refer note 9.2)	555.74	517.46
	Finished goods (Refer note 9.1)	545.74	346.94
	Stores and spares	47.06	59.02
	Packing materials	8.12	20.17
		2,000.80	1,680.30
9.1	Includes in transit:		
	Raw materials	91.98	32.70
	Finished goods	454.95	201.36
9.2	Work-in-progress includes stock at third party location amounting to INR 233.28 (March	31, 2020: INR 20	4.15).
10	Trade receivables		
	(Unsecured)		
	Receivables from related parties (Refer note 35)	4 504 00	4 500 05
	Considered good	1,521.88	1,533.25
	Considered doubtful	•	-
	Receivables from others	2 225 66	0.004.00
	Considered good	2,225.66 106.50	2,294.03 74.08
	Credit impaired	3,854.04	3,901.36
	Less: Loss allowance	106.50	74.08
	Less. Loss dilowarice	3,747.54	3,827.28
11(a	the disclosure of trade receivables into "Trade receivables which have significant increas since it is not relevant in the context of the Company.  Cash and cash equivalents		
	Balances with banks		
	- in current accounts	402.11	43.95
	Deposits with original maturity of less than three months	393.57	542.30
	Cash on hand	0.38	0.55
		796.06	586.80
11(b	o) Other bank balances		
	Deposits with maturity more than 3 months but less than 12 months	140.76	132.42
	Unpaid dividend account	52.89	1.62
		193.65	134.04
	Note:		
12	Includes INR Nil (March 31, 2020: INR 49.74) held as lien by bank towards loan against Other financial assets - current	fixed deposits.	
	(Unsecured, considered good unless otherwise stated)		
	Receivables from related parties (Refer note 35)	7.22	7.22
	Interest accrued on deposits with banks	0.44	5.23
	Advances to employees	12.56	4.68
	Others:		
	Considered good	12.97	12.97
	Considered doubtful	12.98	12.98
	Less: Loss allowance	12.98	12.98
		33.19	30.10

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

13	Equity share capital Authorised	As at March 31, 2021	As at March 31, 2020
	10,00,000 (March 31, 2019: 10,00,000) equity shares of INR 10 each	100.00	100.00
	Issued		
	9,48,750 (March 31, 2019: 9,48,750) equity shares of INR 10 each	94.87	94.87
	Subscribed and paid-up		
	9,48,750 (March 31, 2019: 9,48,750) equity shares of INR 10 each fully paid-up	94.87	94.87
		94.87	94.87
(a)	Reconciliation of number of equity shares		
	Balance as at the beginning of the year	9,48,750	9,48,750
	Increase during the year		
	Balance as at the end of the year	9,48,750	9,48,750

#### (b) Terms and rights attached to equity shares

The Company has one class of equity shares having a par value of INR 10 per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing annual general meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

- (c) At the meeting of the Board of Directors of the Company held on March 29, 2017, the Company had passed a resolution to carry out a buy back of equity shares of the Company in accordance with Sections 68, 69 and 70 and other applicable provisions of the Companies Act, 2013 of upto 48,076 fully paid-up equity shares of INR 10 each at a price of INR 130 per equity share payable in cash. Pursuant to this, 4,583 equity shares were buy back during 2017-2018.
- (d) Details of shares held by holding company, ultimate holding company and their subsidiaries

	No. 10 April		h 31, 2021	As at Marc	h 31, 2020
Name of the shareholder	Relationship	Number of shares	Amount	Number of shares	Amount
Equity shares:					
Amalgamations Private Limited	Ultimate holding company	1,21,217	12.12	121,217	12.12
Simpson & Company Limited	Holding company	4,96,985	49.70	496,985	49.70
Bimetal Bearings Limited	Subsidiary of Amalgamations Private Limited	1,20,750	12.08	120,750	12.08
Tractors and Farm Equipment Limited	Subsidiary of Simpson and Company Limited	77,900	7.79	77,900	7.79
Sri Rama Vilas Service Limited	Subsidiary of Simpson and Company Limited	60,000	6.00	60,000	6.00
Addison & Company Limited	Subsidiary of Simpson and Company Limited	22,500	2.25	22,500	2.25
Wheel & Precision Forgings India Limited	Subsidiary of Simpson and Company Limited	5,100	0.51	5,100	0.51

# (e) Details of shareholders holding more than 5% shares in the Company

As at March 31, 2021		As at March 31, 2020	
Number of shares	%	Number of shares	%
1,21,217	12.78%	1,21,217	12.78%
4,96,985	52.38%	4,96,985	52.38%
1,20,750	12.73%	1,20,750	12.73%
77,900	8.21%	77,900	8.21%
60,000	6.32%	60,000	6.32%
	1,21,217 4,96,985 1,20,750 77,900	Number of shares     %       1,21,217     12.78%       4,96,985     52.38%       1,20,750     12.73%       77,900     8.21%	Number of shares         %         Number of shares           1,21,217         12.78%         1,21,217           4,96,985         52.38%         4,96,985           1,20,750         12.73%         1,20,750           77,900         8.21%         77,900

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

14 Other equity	As at March 31, 2021	As at March 31, 2020
General reserves	2,022.53	1,922.53
Capital redemption reserve	0.46	0.46
Retained earnings	544.60	304.77
Total	2,567.59	2,227.76
14(i) General reserves	<del></del>	
Balance as at the beginning of the year	1,922.53	1,822.53
Add: Transfer from retained earnings	100.00	100.00
Balance as at the end of the year	2,022.53	1,922.53
14(ii) Capital redemption reserve		
Balance as at the beginning of the year	0.46	0.46
Balance as at the end of the year	0.46	0.46
14(iii) Retained earnings		
Balance as at the beginning of the year	304.77	252.03
Profit for the year	437.56	233.57
	742.33	485.60
Items of other comprehensive income recognised directly in retained earnings		
Remeasurements of post-employment benefit obligation, net of tax	2.85	23.64
Less: Appropriations		
Dividends paid	94.88	47.44
Dividend distribution tax paid	-	9.75
Transfer to general reserves	100.00	100.00
Balance as at the end of the year	544.60	304.77
Nature and purpose of reserves		

#### (i) General reserves

Part of retained earnings credited as per the erstwhile Companies Act, 1956. This is available for distribution o shareholders.

#### (ii) Capital redemption reserve

As per the Companies Act, 2013, capital redemption reserve is created when the Company purchases its own shares out of free reserves or securities premium account. A sum equal to the nominal value of the shares so purchased is transferred to the capital redemption reserve.

# (iii) Retained earnings

Company's cumulative earnings since its formation minus the dividends.

#### 15 Borrowings

(Non-current)

#### Secured

Term loan from banks	875.00	1,000.00
Less: Current maturities of term loan from banks (included in note 20)	(250.00)	(125.00)
	625.00	875.00
Loan against purchase of vehicle	19.11	-
Less: Current maturities of loan against purchase of vehicle (included in note 20)	(7.19)	-
	11.92	<u> </u>
	636.92	875.00

- **15.1** The term loan is availed from the HDFC Bank Limited and is secured by plant and machinery. The term loan carries interest rate of 8.25% (March 31, 2020: 9.5%) per annum with a tenure of 59 months and is repayable in 16 equal quarterly installments after one year of moratorium.
- **15.2** The loan is availed from the Simpson & General Finance Co. Ltd. by the way of hypothecation of vehicle. The loan carries interest rate of 10.5% (March 31, 2020: Nil) per annum with a tenure of 36 months and is repayable in equal monthly installments starting from December 21, 2020.

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

16	Provisions	As at March 31, 2021	As at March 31, 2020	As at March 31, 2021	As at March 31, 2020
	Provision for employee benefits:	Non-c	urrent	Cur	rent
	Provision for compensated absences	53.42	49.81	8.74	6.29
	Provision for gratuity (Refer note 34)	19.13	43.96	-	-
	Provision for warranty (Refer note 16.1)	-	-	50.48	84.05
	Provision for employee claims (Refer note 16.2)	-	-	31.29	31.29
		72.55	93.77	90.51	121.63
16.1	Provision for warranty				
	Balance as at the beginning of the year			84.05	76.54
	Add: Provision for the year			38.47	39.07
	Less: Utilised for the year			59.03	3.35
	Less: Reversed during the year			13.01	28.21
	Balance as at the end of the year			50.48	84.05

**Note:** Provision is made for estimated warranty claims in respect of products sold which are still under warranty at the end of reporting period. These claims are expected to be settled in the next financial year. Management estimates the provision based on historical warranty claim information and any recent trends that may suggest future claims could differ from historical amounts.

#### 16.2 Provision for employee claims

Balance as at the beginning of the year	31.29	25.29
Balance as at the end of the year	31.29	31.29

**Note:** In the ordinary course of business, the Company faces claims from various employees. The Company assesses such claims and monitors the legal status on an ongoing basis, with the assistance of external legal counsel, wherever necessary. The Company records a liability for any claims where a potential loss is probable and is capable of being estimated and discloses such matters in its financial statements, if material. For potential losses that are considered possible, but not probable, the Company provides disclosure in the financial statements but does not record a liability in its accounts unless the loss becomes probable.

17	Deferred tax liabilities (net) (Non-current)	As at March 31, 2021	As at March 31, 2020
	Deferred tax assets:		
	Disallowances under Section 40(a)(i), 43B of the Income Tax Act, 1961	44.20	40.15
	Provision for doubtful assets	29.63	20.61
	Sub-total (A)	73.83	60.76
	Deferred tax liabilities:		
	On difference between book balance and tax balance of property, plant and equipment	126.27	64.04
	On reserve for debt and equity instruments through profit and loss	5.55	7.38
	Others	-	
	Sub-total (B)	131.82	71.42
	Deferred tax liabilities (net) (A-B)	57.99	10.66

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

lovement in deferred tax liabilities	Opening balance	Charged/ (credited) to profit or loss	Charged/ (credited) to other comprehensive income	Closing balance
As at March 31, 2021				
Deferred tax assets:				
Disallowances under Section 40(a)(i), 43B of the Income Tax Act, 1961	40.15	5.15	(1.10)	44.20
Provision for doubtful assets	20.61	9.02	-	29.63
Deferred tax liabilities:				
On difference between book balance and tax balance of property, plant and equipment	64.04	62.23	-	126.27
On reserve for debt and equity instruments through profit and loss	7.38	(1.83)	-	5.55
	10.66	46.23	(1.10)	57.99
As at March 31, 2020				
Deferred tax assets:				
Disallowances under Section 40(a)(i), 43B of the Income Tax Act, 1961	30.88	(0.77)	10.04	40.15
Provision for doubtful assets	18.88	1.73	-	20.61
Deferred tax liabilities:				
On difference between book balance and tax balance of property, plant and equipment	67.87	(3.83)	-	64.04
On reserve for debt and equity instruments through profit and loss	6.61	0.77	-	7.38
Others	0.58	(0.58)	-	-
	25.30	(4.60)	10.04	10.66
Utilisation of tax credit for settlement of current tax liabilities	20.99	(20.99)	-	-
	4.31	(25.59)	(10.04)	10.66

**Notes:** 1.. Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

18	Financial liabilities - Borrowings (current) Secured - from banks (Refer note 18.2)	As at March 31, 2021	As at March 31, 2020
	Loan against fixed deposits (Refer note 18.1.1)	-	49.75
	Cash credit (Refer note 18.1.2)	-	452.45
			502.20

- 18.1.1 Loan amount of INR Nil (March 31, 2020: INR 49.75) is secured by way of fixed deposits with bank amounting to INR Nil (March 31, 2020: INR 72.12). Loan availed on October 6, 2012 (INR 25.00) and again on November 21, 2012 (INR 25.00) repayable on the maturity of fixed deposits at an interest rate of Nil (March 31, 2020: 7.55%) (being 1% higher than the fixed deposit interest rate).
- **18.1.2** The cash credit and vendor bill discounting [limit being INR 1,625.00 Lakhs] is secured by a first charge on all current assets by way of hypothecation of stocks, stores, book debts and other current assets and collaterally also secured by first charge on property, plant and equipment (excluding land and buildings) of the Company at an interest rate of MCLR plus 0.50%.
- **18.2** Collateral security for the entire borrowings: First charge by way of hypothecation of entire plant and machinery, electrical installations, furniture, fittings, equipments and vehicles both present and future.

NAt	dant	reconciliation	١.
IACI	ucni	IECUIICIIIALIUI	

	Other assets	Liabilities from			
Particulars	Cash and cash equivalents	Non-current borrowings (including Current maturities and interest)	Finance lease obiligation	Current borrowings	Total
Net debt as at April 1, 2019	2.32	-	(0.49)	(968.56)	(966.73)
Cash flows	584.48	(1,000.00)	0.49	466.36	51.33
Interest expense	-	(8.39)	-	(86.15)	(94.54)
Interest paid	-	-	-	86.15	86.15
Net debt as at March 31, 2020	586.80	(1,008.39)	-	(502.20)	(923.79)
Cash flows	209.26	105.89	-	502.20	817.36
Interest expense	-	(83.12)	-	(3.28)	(86.40)
Interest paid	-	77.40	-	3.28	80.68
Net debt as at March 31, 2021	796.06	(908.22)	-	0.00	(112.16)

10	Trada navahlas	As at	As at
19	Trade payables (Current)	March 31, 2021	March 31, 2020
	Total outstanding dues of micro and small enterprises (Refer note 19.1)	496.92	386.18
	Total outstanding dues of creditors other than micro and small enterprises		
	(Refer note 19.2)	4,462.35	3,245.71
	Trade payables to related parties (Refer note 35)	85.65	50.20
		5,044.92	3,682.09
19.1	The Company has certain dues to suppliers registered under Micro, Small and Medium Enterp ('MSMED Act'). The disclosures pursuant to the said MSMED Act are as follows:	rises Develop	ment Act, 2006
	Principal amount due to suppliers registered under the MSMED Act		
	and remaining unpaid as at year end	496.92	386.18
	Interest due to suppliers registered under the MSMED Act and remaining unpaid as at year elements of the suppliers registered under the MSMED act and remaining unpaid as at year elements.	nd 12.03	7.31
	Principal amounts paid to suppliers registered under the MSMED Act, beyond the appointed		
	day during the year	1,420.36	169.98
	Interest paid, other than under Section 16 of the MSMED Act, to suppliers registered under the MSMED Act, beyond the appointed day during the year	-	-
	Interest paid, under Section 16 of the MSMED Act, to suppliers registered under the MSMED Act, beyond the appointed day during the year	-	-
	Amount of interest due and payable for the period of delay in making payment (which have be paid but beyond the appointed day during the year) but without adding the interest specified	en	
	under the MSMED Act	3.55	1.46
	Interest accrued and remaining unpaid at the end of each accounting year	1.17	5.73
	Amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under Section 23 of the MSMED Act		_
19.2	Trade payables includes vendor bill discounting amounting to INR 497.84 (March 31, 2020: INR 357.80). Also, refer note 18.1.2.		

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

20	Other financial liabilities (Current)	As at March 31, 2021	As at March 31, 2020
	Current maturities of term loan from banks (Refer note 15)	250.00	125.00
	Current maturities of loan against purchase of vehicle (Refer note 15)	7.19	-
	Employee benefits payable	141.66	133.77
	Interest accrued but not due on borrowings	6.45	8.39
	Interest payable on micro and small enterprises	12.03	7.31
	Unpaid dividends	52.89	1.62
	Capital creditors	46.37	101.86
		516.59	377.95
21	Other current liabilities		
	Statutory dues including provident fund and tax deducted at source	25.19	76.28
	Refund liabilities (refer note 21.1 below)	143.51	164.97
	Interest payable on shortfall of advance income tax	-	4.57
	Others	0.90	-
		169.60	245.82
21.1 22	Refund liabilities are recognised for discounts payable to customers amounting to INR 143.5 <b>Revenue from operations</b>	(March 31, 20	20: INR 164.97.
22	Sale of products		
	Finished goods	15,400.40	13,475.56
	Other operating revenue	13,400.40	10,47 3.30
	Export incentives	79.92	82.87
	Scrap sales	443.54	401.07
	οιταμ σαισσ	15,923.86	13,959.50
		13,323.00	10,303.30

# Note:

- 1 No element of financing is deemed present as the sales are made with a credit term which is one year or less.
- The aggregate value of performance obligations that are completely or partially unsatisfied as at March 31, 2021, is Nil (March 31, 2020: Nil).
- 3 Disclosure pertaining to disaggregated revenue is disclosed in note 36.

# 23 Other income

Interest income on deposits with banks	17.75	13.17
Interest income on deposits with others	0.94	1.42
Interest on income tax refunds	-	4.93
Dividend income	8.35	4.06
Net gain on foreign currency transactions and translation (net)	2.46	40.53
Insurance claims received	1.00	2.09
Liabilities no longer required written back	13.01	28.21
Net gain on financial assets measured at fair value through profit or loss	9.30	-
	52.81	94.41

24	Cost of materials consumed (Refer note 24.1)	Year ended March 31, 2021	Year ended March 31, 2020
	Raw materials and components consumed		
	As at the beginning of the year	736.71	913.91
	Add: Purchases	12,426.60	10,309.01
	7 dd. 1 dionaddo	13,163.31	11,222.92
	Less: As at the end of the year	844.14	736.71
	25557 Fo at the Sha Share year.	12,319.17	10,486.21
	Packing materials consumed		
	As at the beginning of the year	20.17	13.38
	Add: Purchases	68.56	57.28
		88.73	70.66
	Less: As at the end of the year	8.12	20.17
	,	80.61	50.49
		12,399.78	10,536.70
24.1	Cost of materials consumed disclosed is on the basis of derived figures rather than		
25	Changes in inventories of finished goods and work-in-progress		
	Inventory as at the beginning of the year		
	Finished goods	346.94	498.56
	Work-in-progress	517.46	209.82
	Total (A)	864.40	708.38
	Inventory as at the end of the year		
	Finished goods	545.74	346.94
	Work-in-progress	555.74	517.46
	Total (B)	1,101.48	864.40
	Decrease in inventories (A - B)	(237.08)	(156.02)
26	Employee benefits expense		
	Salaries, wages and bonus	1,125.97	1,182.42
	Contribution to provident and other funds	54.54	66.83
	Gratuity (Refer note 34)	13.98	11.22
	Staff welfare expenses	113.53	147.66
		1,308.02	1,408.13
27	Finance costs		
	Interest on borrowings	51.26	60.50
	Interest on vendor bill discounting	15.63	29.40
	Interest charge on lease liabilities (Refer note 4)	-	0.06
	Interest on dues to micro and small enterprises	4.72	1.58
	Interest on shortfall of advance income tax	-	4.57
	Others	6.20	4.59
		77.81	100.70

28	Depreciation and amortisation expense	Year ended Ma	rch 31, 2021	Year ended M	arch 31, 2020
20	Depreciation and amortisation expense  Depreciation of property, plant and equipment (Refer note 3)		170.01		177.95
	Depreciation of right-of-use-assets (Refer note 4)		-		0.08
	Amortisation of intangible assets (Refer note 5)		0.36		0.18
	7 mortioation of intanguite accosts (Horot Hote o)		170.37		178.21
29	Other expenses				
	Consumption of stores and spares		202.83		235.10
	Contract labour charges		355.52		333.57
	Net loss on financial assets measured at fair value through profi	torloss			7.05
	Power and fuel		238.96		246.93
	Rent [Net of recoveries INR 2.59 (March 31, 2020: INR 2.57)]		23.56		23.30
	Repairs and maintenance				
	Plant and machinery	8.47		14.79	
	Buildings	43.68		59.05	
	Others	92.28	144.43	86.15	159.99
	Insurance		23.37		29.72
	Rates and taxes		11.18		33.78
	Travelling expenses		17.61		51.17
	Freight outwards [Net of recoveries INR 4.82 (March 31, 2020)	INR 6.42)]	317.24		257.54
	Directors' sitting fees	,-	1.17		0.99
	Payments to auditors (Refer note 29.1)		15.87		16.47
	Loss on disposal of property, plant and equipment (net)		0.91		0.77
	Professional fees		25.48		47.24
	Printing and stationery expenses		10.58		12.23
	Communication expenses		6.58		12.24
	Advertisement expenses		1.58		0.43
	Loss allowance on trade receivables		32.42		6.21
	Provision for warranty		38.47		39.07
	Provision for Inventory		16.60		-
	Donation		8.50		-
	Miscellaneous expenses		136.80		143.27
			1,629.66		1,657.07
29.1	Payments to auditors:				
	As auditor:				
	- Statutory audit		14.30		14.30
	- Tax audit		1.00		1.00
	- Reimbursement of expenses		0.57		1.17
			15.87		16.47

30	Inco	me tax expense	Year ended March 31, 2021	Year ended March 31, 2020
(a)	Inco	me tax expense recognised in the statement of profit and loss	·	
	Curr	ent tax		
	Curr	ent tax on profits for the year	144.32	100.15
	Tota	l current tax expense	144.32	100.15
	Defe	rred tax		
	Incre	ease in deferred tax assets	(13.07)	(0.96)
	Incre	ease/(Decrease) in deferred tax liabilities	60.40	(3.64)
	Tota	I deferred tax expense/(credit)	47.33	(4.60)
	Inco	me tax expense	191.65	95.55
b)	Rec	onciliation of tax expense and the accounting profit multiplied by India's tax r	ate:	
	Profi	t before income tax expense	628.11	329.12
	Tax	at the applicable tax rate of 27.82% (March 31, 2020: 27.82%)	174.74	91.56
		effect of amounts which are not deductible (taxable) alculating taxable income:		
	Inco	me from mutual funds exempt from tax	-	(1.13)
	Dona	ation expense	2.36	-
	Othe	ers (net)	14.55	5.12
			16.91	3.99
	Inco	me tax expense	191.65	95.55
31	Earr	ings per share (EPS)		
	(a)	Earnings per share (Basic) (INR)	46.12	24.62
	(b)	Profit attributable to the equity shareholders used in calculating		
		Basic earnings per share	437.56	233.57
	(c)	Number of equity shares outstanding as at the beginning of the year	948,750	948,750
	(d)	Number of equity shares outstanding as at the end of the year	948,750	948,750
	(e)	Weighted average number of equity shares of INR 100 each used as denominator in calculating Basic earnings per share	948,750	948,750
	(f)	Nominal value of each equity share (INR)	10	10
	Note	e: There is no dilution to the Basic Earnings per share as there are no dilutive potential e	equity shares.	
32	Сар	ital commitments		
		nated value of contracts in capital account remaining to be executed of capital advances INR 12.56 (March 31, 2020: INR 172.76)]	11.12	160.57

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

33	Contingent liabilities	As at	As at	
	Claims against the Company not acknowledged as debts:	March 31, 2021	March 31, 2020	
	Sales tax related matters [Amount already paid INR 2.78 (March 31, 2020: INR 2.78)]	7.56	7.56	
	Value added tax related matters [Amount already paid INR 5.49 (March 31, 2020: INR 5.49)]	21.95	21.95	
	Income tax matters (Refer notes below)	12.35	12.35	

#### Notes:

- (a) The Company will continue to assess the impact of further developments relating to retrospective application of Supreme Court judgement dated February 28, 2019 clarifying the definition of 'basic wages' under Employees' Provident Fund and Miscellaneous Provisions Act 1952 and deal with it appropriately accordingly.
- (b) It is not practicable for the Company to estimate the timings of cash outflows, if any, in respect of the above pending resolution of the respective proceedings.
- (c) The Company does not expect any reimbursements in respect of the above contingent liabilities.

#### 34 Employee benefit obligations

#### **Defined contribution plans**

The Company has recognised the contributions made to the following defined contributions plans in the statement of profit and loss:

	rear ended erch 31, 2021	March 31, 2020
Provident fund	54.54	58.60
Total	54.54	58.60

# Defined benefit plan - Gratuity

The Company operates a gratuity plan through the "Amalgamations Repco Limited Employees' Gratuity fund" (the "Scheme") which is being managed by Life Insurance Corporation of India (LIC). Every employee is entitled to a benefit (lump sum payment) equivalent to 15 days salary last drawn for each completed year of service in line with the Payment of Gratuity Act, 1972. The same is payable at the time of separation from the Company or retirement, whichever is earlier. The benefits vest after five years of continuous service.

An independent actuary (a Fellow member of the Institute of Actuaries of India) has carried out an actuarial valuation of the Scheme as at March 31, 2021, using the projected unit credit method. This plan is exposed to actuarial risk such as investment risk, salary risk and interest risk. Since the benefits are lump sum in nature, the plan is not subject to any longevity risk.

- i) Investment risk (Asset volatality):
  - The Scheme's present value of defined benefit obligation is calculated using a discount rate determined with reference to Government of India bond rate. If the return on the Scheme's assets underperform this rate, the accounting deficit will increase.
- ii) Salary risk:
  - The Scheme's present value of defined benefit obligation is linked to the future salaries, therefore, increase in salary escalation rate will increase the Scheme's liability.
- iii) Interest risk (Changes in bond yields):
  - A decrease in the bond rates will increase the Scheme's liability, although this will be partially offset by an increase in the value of the plans' bond holdings.

The amounts recognised in the balance sheet and the movements in the net defined benefit obligation and plan assets over the year are as follows:

Discount rate

Attrition rate

Salary escalation rate

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

Dresent value Fair value of

6.92%

4.50%

1% - 3%

6.62%

4.50%

1%-3%

Nat

		Fair value of plan assets	Net amount
Balance as at March 31, 2020	247.53	(203.57)	43.96
Current service cost	12.49	-	12.49
Interest expense/(income)	15.35	(13.86)	1.49
Total amount recognised in the statement of profit or loss	27.84	(13.86)	13.98
Remeasurements			
Return on plan assets, excluding amounts included in interest expense/(income	e) -	(0.60)	(0.60)
Gain from change in financial assumptions	(6.96)	-	(6.96)
Experience losses	11.51	-	11.51
Total amount recognised in other comprehensive income	4.55	(0.60)	3.95
Employer contributions	-	(42.76)	(42.76)
Benefits paid	(31.13)	31.13	-
Balance as at March 31, 2021	248.79	(229.66)	19.13
Balance as at March 31, 2019	205.56	(181.87)	23.69
Current service cost	10.35	-	10.35
Interest expense/(income)	14.99	(14.12)	0.87
Total amount recognised in the statement of profit or loss	25.34	(14.12)	11.22
Remeasurements			
Return on plan assets, excluding amounts included in interest expense/(income	e) -	0.95	0.95
Loss from change in financial assumptions	20.60	-	20.60
Experience losses	12.13	-	12.13
Total amount recognised in other comprehensive income	32.73	0.95	33.68
Employer contributions	-	(24.63)	(24.63)
Benefits paid	(16.10)	16.10	-
Balance as at March 31, 2020	247.53	(203.57)	43.96
Major category of plan assets as a % of total plan assets:		Year ended March 31, 2021	Year ended March 31, 2020
Funds managed by LIC		100%	100%
Significant actuarial assumptions were as follows:			

The estimates of future salary increases, considered in actuarial valuation, takes into account, inflation, seniority, promotions and other relevant factors, such as demand and supply in the employment market.

The significant actuarial assumptions to which the defined benefit obligation results are particularly sensitive to are discount rate and future salary escalation rate. The sensitivity analysis below have been calculated based on reasonable changes in the significant actuarial assumptions to show the movement in defined benefit obligation in isolation and assuming that there are no other changes in market conditions at the balance sheet date.

	As at Mar	ch 31, 2021	As at Mar	ch 31, 2020
Assumptions	Discou	int Rate	Future salary	escalation rate
Sensitivity level (50 base points)	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit obligation	10.94	11.78	12.01	11.23
	As at Mar	ch 31, 2020	As at Mar	ch 31, 2020
Assumptions	Discou	ınt Rate	Future salary	escalation rate
Sensitivity level (50 base points)	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit obligation	12.33	12.02	11.25	
Expected contribution to gratuity plan for th	e year ending March 3	1, 2021 is INR 19.1	3 (March 31, 2020-	INR 43.96)
			As at	As at
The expected maturity analysis of undi	scounted gratuity is a	as follows:	March 31, 2021	March 31, 2020
Within the next 12 months (next annual rep	orting period)		5.42	5.56
Between 2 and 5 years			89.15	78.12
Beyond 5 years			122.83	135.75
Total			217.40	219.43
Weighted Average Duration of the Defined	honofit obligation (voor	2)	13.69	13.58

# Notes forming part of the Ind AS financial statements for the year ended March 31, 2021

#### 35 RELATED PARTY DISCLOSURES

#### A Names of related parties and nature of relationship:

 Ultimate Holding Company
 Amalgamations Private Limited

 Holding Company
 Simpson and Company Limited

 Fellow Subsidiaries
 Addison & Company Limited

Alpump Limited
Amco Batteries Limited

Associated Printers (Madras) Private Limited Associated Publishers (Madras) Private Limited

Bimetal Bearings Limited George Oakes Limited Higginbothams Private Limited India Pistons Limited IP Pins & Liners Limited IP Rings Limited

IPL Engine Components Private Limited

IPL Green Power Limited

LM Van Moppes Diamond Tools India Private Limited

Shardlow India Limited

Simpson & General Finance Company Limited

Southern Tree Farms Limited Speed - A - Way Private Limited Sri Rama Vilas Service Limited Stanes Amalgamated Estates Limited Stanes Motors (South India ) Limited T.Stanes & Company Limited TAFE Access Limited

TAFE International Traktor Ve Tarim Ekipmani Sanayi Ve Ticaret Limited Sirketi

TAFE Motors and Tractors Limited

TAFE Reach Limited

TAFE Tractors Changshu Company Limited, China

TAFE Properties Limited

The Madras Advertising Company Private Limited

Tractors and Farm Equipment Limited Wallace Cartwright and Company Limited Wheel & Precision Forgings India Limited WJ Groom and Company Limited

Enterprises in which ultimate holding company is a

joint venturer

Amalgamations Valeo Clutch Private Limited

Enterprises in which significant influence is exercised by ultimate

holding company

The United Nilgiri Teas Estates Company Limited

BBL Daido Private Limited

**Key Management Personnel** 

Mr. A. Krishnamoorthy (Director)

Mr. A. Venkataramani (Director)

Mr. N. Venkataramani (Director) - Till August 1, 2020

Mr. N. Gowrishankar (Director) Mr. M.H.J. Messiahdas (Director)

Mr. N. Sivasailam (Director) - Director w.e.f October 1, 2020

Mr. Vikram Vijayaraghavan (Independent Director) - joined w.e.f. June 3, 2020

Mr. Navin Paul (Independent Director) - joined w.e.f. June 3, 2020

Mr. M. Devarajan (Whole Time Director)

AMALGAMATIONS REPCO LIMITED

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

B. Transaction during the year with related parties are set out in the table below (contd.):

	-				,			
Transactions	Ultimate Hold	Utimate Holding Company	Holding Company	company	Fellow Sub Significan	Fellow Subsidiaries and Significant Influence	Key Management Personnel	ent Personnel
	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020
Sale of products								
Simpson and Company Limited	•	•	18.98	24.63	•	•	•	•
Addison & Company Limited	•		•		233.79	191.62	•	
George Oakes Limited	•		•	•	456.56	528.89	•	
Speed-A-Way Private Limited	•	•	•	٠	16.86	17.64	•	•
Stanes Motors (South India) Limited	•		•	٠	1.49	3.79	•	
TAFE Motors & Tractors Limited	•		•		906.51	729.82	•	
Tractors and Farm Equipments Limited	•		•	•	5,527.87	4,023.84	•	
Purchase of goods (including freight charges)								
Simpson and Company Limited	•		14.06	0.16	•	•	•	
Addison & Company Limited	•	•		٠	4.64	2.80		1
Associated Printers (Madras) Private Limited	•	•	•		74.71	29.00	•	
India Pistons Limited	•	•	•	٠	0.42	6.41	•	•
Speed-A-Way Private Limited	•		•	•	1.14	1.18	•	
Sri Rama Vilas Service Limited	•		ı	ı	•	0.08	•	1
Purchase of property, plant and equipment								
Addison & Company Limited	•	ı	ı		3.53	1.59	•	1
Receiving of services								
India Pistons Limited	•	•	ı	•	•	2.26	•	•
IP Rings Limited	•		•		•	5.18	•	
Sri Rama Vilas Service Limited	•			٠	29.21	25.21	•	
The Madras Advertising Company Private Limited	•		i		1.55	0.38	•	•
Rent								
Amalgamations Private Limited	•	2.40	•		•	•	•	•
Simpson & General Finance Company Limited	•	•	ı	•	19.62	17.40	•	•
Interest								
Simpson & General Finance Company Limited	•	•	•	•	0.89		•	

AMALGAMATIONS REPCO LIMITED

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

B. Transaction during the year with related parties are set out in the table below (contd.):

	ייייי של הייייי				./			
Transactions	Ultimate Hold	Ultimate Holding Company	Holding Company	Sompany	Fellow Subs Significan	Fellow Subsidiaries and Significant Influence	Key Management Personnel	ent Personnel
	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020
Managerial remuneration								
Mr.N. Sivasailam	•	•	•		•	•	11.16	16.33
Mr. M.H.J. Messiahdas	•	•	•		•	•	•	16.22
Mr. M. Devarajan	•	•	•	•	•	•	49.36	14.68
Directors' Sitting Fees								
Mr. A. Krishnamoorthy	•	•	•	•	•	•	0.09	0.09
Mr. A. Venkataramani	•	•	•	•	•	•	0.21	90:0
Mr. N. Gowrishankar	•	•	•	•	•	•	0.09	0.15
Mr. K. Sankaran	•	ī	•	•	•	•	•	90:0
Mr. M.H.J. Messiahdas	•	•	٠	•	•	•	0.09	90:0
Mr. N. P. Mani	•	•	٠	•	•	•	•	0.21
Mr. N. Venkataramani	•	•	•	ı	•	•	Ī	0.15
Mr. R. Ranganathan	•	•	•	•	•	•	•	0.21
Mr. N. Sivasailam	•	•	•	•	•	•	0.21	•
Mr. Vikram Vijayaraghavan	•	i	•	•	•	•	0.24	•
Mr. Navin Paul	•	•	•	•	•	•	0.24	•
Dividends paid (on the basis of payments)								
Amalgamations Private Limited	90.9	90.9	•		•	•	i	
Simpson and Company Limited	•	•	24.85	23.10	•	•	•	
Addison & Company Limited	•	ı	•		1.13	1.13	•	
Bimetal Bearings Limited	•	•	•	•	6.04	6.04	•	
Sri Rama Vilas Service Limited	•	•	•		3.00	3.00	•	
Stanes Amalgamated Estates Limited	•	ı	•		•	1.75	•	
Tractors and Farm Equipments Limited	•	•	•	•	3.90	3.90	•	
Wheel & Precision Forgings Limited	•	•	•		0.26	0.26	•	
Professional fees								
Amalgamations Private Limited	8.27	8.57	•		•	•	•	
Reimbursement/recovery of expenses								
Simpson and Company Limited	•	•	•	0.23	•	•	•	
Addison & Company Limited	•	•	•	•	•	0.45	•	
Bimetal Bearings Limited	•	•	•	•	0.51	3.07	•	•
India Pistons Limited	•	•	•	•	•	0.45	•	•
IP Rings Limited	•	•	•	•	1.82	0.45	•	
Shardlow India Limited	•	ı	•	•	•	0.45	i	•
Simpson & General Finance Company Limited	•	•	•		0.05	0.52	•	
ofi haffia viias dervice Liffiied			•		/0./	0.02		

AMALGAMATIONS REPCO LIMITED

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated) C. Balances at the end of the year with related parties are set out in the table below (contd.):

Transactions	Ultimate Hold	Ultimate Holding Company	Holding Company	ompany	Fellow Subs	Fellow Subsidiaries and Significant Influence	Total	la
	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020
Balance as at year end	`							
Trade receivables								
Simpson and Company Limited	•	•	2.09	4.84	•	•	7.09	4.84
George Oakes Limited	•	•	•		159.82	245.75	159.82	245.75
Speed-A-Way Private Limited	•	•	•	•	1.60	1.78	1.60	1.78
Addison & Company Limited	•	•	•		71.10	•	71.10	•
Stanes Motors (South India) Limited	•		•		•	0.07	•	0.07
TAFE Motors & Tractors Limited	•		•		283.37	185.32	283.37	185.32
Tractors and Farm Equipments Limited	•	•	•		998.90	1,095.49	998.90	1,095.49
Total	•	•	2.09	4.84	1,514.79	1,528.41	1,521.88	1,533.25
Trade payables								
Amalgamations Private Limited	0.65	1.80	•		•	•	0.65	1.80
Simpson and Company Limited	•	•	14.03	•	•	•	14.03	•
Addison & Company Limited	•	٠	•	٠	6.14	0.44	6.14	0.44
Associated Printers (Madras) Private Limited	•	•	•	•	32.03	27.72	32.03	27.72
India Pistons Limited	•		•	•	2.63	4.22	2.63	4.22
IP Rings Limited	•	•	•		1.92	3.74	1.92	3.74
Simpson & General Finance Company Limited	•	•	•		7.11	4.08	7.11	4.08
Speed-A-Way Private Limited	•	•	•		•	1.19	•	1.19
Sri Rama Vilas Service Limited	•	•	•		21.14	7.01	21.14	7.01
Total	0.65	1.80	14.03	•	70.98	48.41	85.65	50.20
Borrowings								
Simpson & General Finance Company Limited	•		•		19.42	•	19.42	•
(Inclusive of outstanding Interest)					9		9	
I otal	•	•	•	•	19.42	•	19.42	•
Other financial liabilities (Dividend payable)								
Amalgamations Private Limited	90.9	•	•		•	•	90.9	•
Simpson and Company Limited	•	•	24.85		•	•	24.85	•
Addison & Company Limited	•	•	•		1.13	•	1.13	•
Tractors and Farm Equipments Limited	•	•	•		3.90	i	3.90	•
Bimetal Bearings Limited	•	•	•		6.04	i	6.04	•
Sri Rama Vilas Service Limited	•	•	•		3.00	•	3.00	•
Wheel & Precision Forgings Ltd	•	•	•		0.26	•	0.26	•
Total	90.9	•	24.85	•	14.33	•	45.24	•

AMALGAMATIONS REPCO LIMITED

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)
C. Balances at the end of the year with related parties are set out in the table below (contd.):

Transactions	Ultimate Hold	Ultimate Holding Company	Holding (	Holding Company	Fellow Suba Significan	Fellow Subsidiaries and Significant Influence	To	Total
	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2020
Balance as at year end								
Other financial assets								
Simpson and Company Limited	•	,	0.52	0.52	•	•	0.52	0.52
Amalgamations Valeo Clutch Private Limited	•	•	٠	•	0.94	0.94	0.94	0.94
Bimetal Bearings Limited	•		٠		0.56	0.56	0.56	0.56
Shardlow India Limited	•	,	•	•	3.31	4.07	3.31	4.07
Tractors and Farm Equipments Limited	•	٠	•		1.13	1.13	1.13	1.13
Stanadyne Amalgamations Pvt.Ltd	•		•		0.76	•	9.70	ı
Total	•	•	0.52	0.52	6.70	69.9	7.22	7.22

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 36 Segment information

A The board of directors as chief operating decision maker (CODM) of the Company for the purpose of resource allocation and segment performance focuses on single business segment as 'manufacture and sale of clutch and brake systems and flywheel starter ring gears/assemblies' and hence, there is only one reportable business segment in terms of Ind AS 108: Operating Segment.

В	Information about revenue from major products	Year ended March 31, 2021	Year ended March 31, 2020
	Clutch and brake systems	12,475.67	10,243.21
	Flywheel starter ring gears/assemblies	2,924.73	3,232.35
		15,400.40	13,475.56
С	Information about revenue from major geographies		
	Within India	13,509.47	11,759.75
	Outside India	1,890.93	1,715.81
		15,400.40	13,475.56

Note:

Information of revenue from major customers: One customer has contributed more than 10 % of the total revenue of the Company. The share of revenue was 35.89% (March 31, 2020: 29.02%).

The timing of revenue for the all the contracts is recognised at a point of time.

#### D Reconciliation of revenue with contract price

15,550.02	13,636.08
149.63	160.52
15,400.40	13,475.56
	149.63

# 37 Fair value measurements

# Financial instruments by category

Particulars	Note	Hierarchy		As at	As at
				March 31, 2021	March 31, 2020
Financial assets					
Investments	6	Level 2	FVPL	90.48	74.02
Security deposits	7	Level 3	Amortised cost	57.84	65.61
Trade receivables	10	Level 3	Amortised cost	3,747.54	3,827.28
Cash and cash equivalents	11(a)	Level 3	Amortised cost	796.06	586.80
Other bank balances	11(b)	Level 3	Amortised cost	193.65	134.04
Other financial assets	7	Level 3	Amortised cost	34.49	30.10
Total financial assets				4,920.06	4,717.85
Financial liabilities					
Borrowings	15/18	Level 3	Amortised cost	636.92	1,377.20
Trade payables	19	Level 3	Amortised cost	5,044.92	3,682.09
Other financial liabilities	20	Level 3	Amortised cost	516.59	377.95
Total financial liabilities				6,198.43	5,437.24

Financial assets (other than investments) and financial liabilities are short-term in nature. Hence, the carrying amounts of the financial assets and liabilities are considered to be the same as their fair values.

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

#### 37 Fair value measurements (contd)

#### (i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are:

- (a) recognised and measured at fair value and
- (b) measured at amortised cost and for which fair values are disclosed in the financial statements.

To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into the three levels prescribed under the accounting standard. An explanation of each level follows underneath the table:

- Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives and equity securities) is based on quoted market prices at the end of the reporting period. The mutual funds are valued using the closing NAV.

  The quoted market price used for financial assets held by the Company is the current bid price. These instruments are included in level 1.
- **Level 2:** The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.
- **Level 3:** If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. There are no transfers between levels 1 and 2 during the year.

#### (ii) Valuation process

The finance department of the Company includes a team that performs the valuations of financial assets and liabilities required for financial reporting purposes, including level 3 fair values.

#### (iii) Fair value of financial assets and liabilities measured at amortised cost

The carrying amounts of trade receivables, trade payables, cash and cash equivalents, other bank balances, borrowings, lease liabilities, other financial assets and liabilities are considered to be the same as their fair values, due to their short-term nature. The fair values for security deposits were calculated based on cash flows discounted using a current lending rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs including counterparty credit risk

The fair values of non-current borrowings are based on discounted cash flow using a current borrowing rate which approximates the rate considered in determining the amortised cost of the borrowings.

#### (iv) Significant estimates

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. The Company uses its judgement to select a variety of methods and makes assumptions that are mainly based on market conditions existing at the end of each reporting period.

## 38 Financial risk management

The Company's business activities exposes it to a variety of financial risks such as liquidity risk, credit risk and market risk. The Company's senior management under the supervision of the board of directors has the overall responsibility for establishing and governing the Company's risk management and have established policies to identify and analyse the risks faced by the Company. They help in identification, measurement, mitigation and reporting all risks associated with the activities of the Company. These risks are identified on a continuous basis and assesses for the impact on the financial performance. The below table broadly summarises the sources of financial risk to which the entity is exposed to and how the entity manages the risk.

# (i) Credit risk

Credit risk is a risk where the counterparty will not meet its obligations under a financial instrument leading to a financial loss. Credit risk primarily arises from cash and cash equivalents and trade receivables measured at amortised cost.

With respect to cash and cash equivalents, the Company deposits surplus cash only with banks holding high credit ratings.

For trade receivables, the primary source of credit risk is that all of these are unsecured. The Company considers the probability of default upon initial recognition of trade receivables and whether there has been a significant increase in the credit risk on an on-going basis throughout each reporting period. The credit risk is managed based on continuous monitoring of credit worthiness of customers, ability to repay and their past track record. The Company estimates the expected credit loss of trade receivables based on a provision matrix underpinned by historical data of default rates and experience.

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 38 Financial risk management - (Contd.)

#### (i) Credit risk - (Contd.)

The Company has one party who owes dues in excess of 10% of the total trade receivables for the current year. With respect to March 31, 2021, the expected credit loss is tabulated below:

Ageing	Less than 6 months	6-12 months	1-2 years	Over 2 years	Total
Gross carrying amount of trade receivables	3,518.68	20.04	80.06	235.25	3,854.04
Expected credit loss rate	0.00%	1.85%	11.34%	41.25%	2.76%
Expected credit loss (Loss allowance provision)	-	0.37	9.08	97.05	106.50
Carrying amount of trade receivables (net of impairment)	3,518.68	19.67	70.98	138.20	3,747.54

With respect to March 31, 2020, the expected credit loss is tabulated below:

Ageing	Less than 6 months	6-12 months	1-2 years	Over 2 years	Total
Gross carrying amount of trade receivables	3,625.28	143.29	43.53	89.26	3,901.36
Expected credit loss rate	0.21%	1.85%	3.79%	69.82%	1.90%
Expected credit loss (Loss allowance provision)	7.46	2.65	1.65	62.32	74.08
Carrying amount of trade receivables (net of impairment)	3,617.82	140.64	41.88	26.94	3,827.28

The gross carrying amount of trade receivables is INR 3,854.04 (March 31, 2020: INR 3,901.36). During the above periods, the Company has made no write-off of trade receivables.

## Reconciliation of loss allowance provision - Trade receivables

Loss allowance on April 1, 2019	67.87
Changes in loss allowance	6.21
Loss allowance on March 31, 2020	74.08
Changes in loss allowance	32.42
Loss allowance on March 31, 2021	106.50

# Expected credit loss for advances as on March 31, 2021

Particulars		Asset group	Estimated gross carrying amount at default	•	Expected credit loss	Carrying amount net of impairment provision
measured at	Financial assets for which credit risk has increased significantly and credit impaired	Advances	25.95	50%	12.98	12.97

# Expected credit loss for advances as on March 31, 2020

Particulars		Asset group	Estimated gross carrying amount at default	•	Expected credit loss	Carrying amount net of impair-ment provision
Loss allowance measured at life-time expected credit losses	Financial assets for which credit risk has increased significantly and credit impaired	Advances	25.95	50%	12.98	12.97

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

#### 38 Financial risk management (contd)

#### (ii) Market risk

Market risk arises from foreign exchange risk arising from export of goods.

The Company operates internationally and is exposed to foreign exchange risk arising from foreign currency transactions, primarily with respect to the USD and Euro. Foreign exchange risk arises from recognised assets and liabilities denominated in a currency that is not the Company's functional currency (i.e., INR). The risk is measured through a forecast of highly probable foreign currency cash flows. The Company's exposure to foreign currency risk at the end of the reporting period expressed in INR Lakhs are as follows:

	Impact on p	Impact on profit before tax		
	March 31, 2021	March 31, 2020		
USD sensitivity				
INR/USD - Increase by 5%	19.06	10.32		
INR/USD - Decrease by 5%	(19.06)	(10.32)		
Euro sensitivity				
INR/Euro - Increase by 5%	7.93	6.75		
INR/Euro - Decrease by 5%	(7.93)	(6.75)		

#### (iii) Interest rate risk

The Company's main interest rate risk arises from borrowings with variable rates, which expose the Company to interest rate risk.

#### Interest rate risk exposure

As at the end of the reporting period, the Company has the following variable rate borrowings outstanding:

Particulars	March 31, 2021	March 31, 2020
Variable rate borrowings	900.57	1,510.59
Weighted average interest rate	8.30%	7.06%
% of total borrowings	100.00%	99.98%

#### Sensitivity

Profit or loss is sensitive to higher/lower interest expense from borrowings as a result of changes in interest rates.

	Impact on pr	Impact on profit after tax		
Particulars Particulars	March 31, 2021	March 31, 2020		
Interest rate				
Increase by 5%	(2.70)	(3.85)		
Decrease by 5%	2.70	3.85		

#### (iv) Liquidity risk

Liquidity risk is a risk where an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due. Due to the dynamic nature of the underlying businesses, Company's treasury maintains flexibility in funding by maintaining availability of required funds. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. Liquidity risk of the Company is considered not significant based on past history of meeting its financial liabilities without default. The Company has bank borrowings to meet its financial commitments.

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 38 Financial risk management - (Contd)

#### **Financing arrangements**

The Company had access to the following undrawn borrowing facilities at the end of the reporting period:

	March 31, 2021	March 31, 2020
Floating rate		
<ul> <li>Expiring within one year (cash credit and other facilities)</li> </ul>	1,127.16	814.75

The cash credit facilities may be drawn at any time and may be terminated by the bank without notice. Subject to the continuance of satisfactory credit ratings, the borrowing facilities may be drawn at any time.

#### Maturities of financial liabilities

The table below analyses the Company's financial liabilities into relevant maturity groupings based on their contractual maturities. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due equal their carrying balances as the impact of discounting is not significant.

#### Contractual maturities of financial liabilities

	On demand	Less than 3 months	3 to 12 months	1 to 2 years	Beyond 2 years	Total
Year ended March 31, 2021					-	
Borrowings	-	64.97	192.77	256.96	379.41	894.11
Interest on borrowings	-	24.01	62.14	61.39	49.02	196.56
Trade payables	-	5,044.92	-	-	-	5,044.92
Other financial liabilities	52.89	150.98	312.72	-	-	516.59
Total	52.89	5,284.88	567.63	318.35	428.43	6,652.18
Year ended March 31, 2020						
Borrowings	502.20	-	-	250.00	625.00	1,377.20
Interest on borrowings	-	-	94.01	65.31	57.89	217.21
Trade payables	-	3,682.09	-	-	-	3,682.09
Other financial liabilities	1.62	191.08	185.25	-	-	377.95
Total	503.82	3,873.17	279.26	315.31	682.89	5,654.45

#### (v) Price risk

The Company's exposure to price risk arises from investments held by the Company and classified in the balance sheet as fair value through profit or loss. To manage its price risk arising from investments in equity securities, the Company diversifies its portfolio, which is done in accordance with the limits set by the Board of Directors.

#### Sensitivity

The table below summarises the impact of increase/decrease of the index on the Company's equity and profit for the period. The analysis is based on the assumption that the equity index had increased by 5% or decreased by 5% with all other variables held constant, and that the Company's investments in equity linked mutual fund instruments moved in line with the index.

Dawtiaulara	Impact o	Impact on profit after tax		
Particulars	March 31, 2021	March 31, 2020		
NSE Nifty 50 - increase by 5%	3.26	2.67		
NSE Nifty 50 - decrease by 5%	(3.26)	(2.67)		

Profit for the period would increase/decrease as a result of gains/losses on mutual funds classified as at fair value through profit or loss.

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

B Fi	nancial risk management – (contd)			
i) As	ssets pledged as security			
	rticulars	Note Ma	rch 31, 2021	March 31, 2020
Fir	rst charge			
No	on-current			
(i)	Plant and machinery	3	1,507.79	898.87
(ii)	Furniture and fixtures	3	1.95	2.07
(iii)	) Vehicles	3	19.01	5.72
(iv	) Office equipments 3		13.14	13.58
To	otal non-current assets pledged as security		1,541.89	920.24
Fir	First charge	_		
Cı	urrent			
No	on-financial assets			
(i)	Inventories	9	2,000.80	1,680.30
	Financial assets			
(i)	Trade receivables	10	3,747.54	3,827.28
(ii)	Cash and cash equivalents	11(a)	796.06	586.80
(iii	Other bank balances	11(b)	193.65	132.42
(iv	) Other financial assets	12	33.19	30.10
(v)	•	8	333.37	294.19
To	tal current assets pledged as security	_	7,104.61	6,551.09
	tal assets pledged as security		8,646.50	7,471.33

#### 39 **Capital Management**

#### Risk Management

The Company's objectives when managing capital are to:

- Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the Company monitors capital on the basis of the following gearing ratio: Net debt (total borrowings net of cash and cash equivalents and other bank balances) divided by Total 'equity' (as shown in the balance sheet).

The Company's policy is to maintain a gearing ratio within 50%. The gearing ratios were as follows:

The below table depicts the Company's net debt to equity ratio:

Particulars	As at March 31, 2021	As at March 31, 2020
Net debt (Refer note 18)	112.16	923.79
Total equity	2,662.46	2,322.63
Net debt to equity ratio	4%	40%
m .		

# (i) Loan covenants

Under the terms of the borrowing facilities, there are no significant financial covenants.

(ii) Lease liability amounting to INR Nil (March 31, 2020: INR 0.17) arising on account of implementation of Ind AS 116 is not considered in the above working, as it is a liability (Refer note 4).

# (b) Dividends:

#### Dividends recognised in the financial statements

Final Dividend paid for March 31, 2020: Rs. 5 per equity share		
(March 31, 2019: Rs. 5 per equity share )	47.44	47.44
Interim Dividend for March 31, 2021: Rs. 5 per equity share		
(March 31, 2020: Nil)	47.44	-
Dividend distribution tax (DDT) on final dividend		9.75
Total	94.88	57.19

Notes forming part of the Ind AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 39 Capital Management - (Contd)

# (b) Dividends - (Contd.)

#### (ii) Dividends not recognised at the end of the reporting period

In addition to the above dividend, since year end the directors have recomended the payment of a final dividend of INR 5 per fully paid equity shares (March 31, 2020: INR 5). This proposed dividend is subject to the approval of shareholders in the ensuing annual general meeting and are not recognised as a liability as at the respective balance sheet date.

Proposed dividend for March 31, 2021: INR 5 per equity share (March 31, 2020: INR 5 per equity share)	47.44	47.44
Total	47.44	47.44

- There are slight delays in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company amounting to INR 0.28 (2012-13) during the year ended March 31, 2021.
- The spread of Covid-19 have severely affected the businesses around the globe. In many countries including India, there has been severe disruption to regular operations due to lock-downs, disruptions in transportations, supply chain, travel bans, quarantines, social distancing and other emergency measures. These measures have had a direct impact on businesses and have affected the supply chains and sale of goods and services. Lower economic activity has also resulted in the suppressed demand for the services. The Company operates in manufacture and sale of clutch and brake systems (i.e. clutch driven plates, clutch cover assemblies and clutch carbon release bearing assemblies) and flywheel starter ring gears/assemblies (manufacture of auto components).

The Company has made detailed assessment of its liquidity position for the ensuring twelve months and of the recoverability and carrying values of its assets comprising property, plant and equipment, intangible assets, trade receivables and inventories as at the balance sheet date, and has concluded that there are no material adjustments required to be made in these financial statements.

Management believes that it has taken into account all the possible impact of known events arising from Covid-19 pandemic in the preparation of these financial statements. However, the impact assessment of Covid-19 is a continuing process given the uncertainties associated with its nature and duration. The Company will continue to monitor any material changes to future economic conditions.

#### 42 Events occurring after the reporting period

The Board of the Directors vide Board Meeting June 23, 2021 approved for buyback of shares between the Company and its shareholders for purchase upto 44,298 Equity shares of Face Value of INR 10/- at a price of INR 390/- per equity share from existing shareholders of the company under section 68 of the Companies Act 2013.

#### 43 Approval of financial statements

The financial statements has been approved by the Board of Directors in their meeting held on September 1, 2021.

Notes forming part of theInd AS financial statements for the year ended March 31, 2021 (Amount in INR Lakhs, unless otherwise stated)

# 44 Previous year figures

Previous year figures have been regrouped/reclassified wherever necessary to conform to current years' classification which also includes Ind AS requirements.

#### For Price Waterhouse Chartered Accountants LLP

Firm Registration Number: 012754N/N500016 Chartered Accountants

#### Dilip Kumar Sharma

Partner Membership Number: 063532 UDIN:21063532AAAABE4929

Place: Chennai

Date: September 1, 2021

#### For and on behalf of the Board of Directors

A.Krishnamoorthy, Chairman A. Venkataramani, Director N. Sivasailam, Director (DIN: 00001778) (DIN: 00277816) (DIN: 00528690)

Vikram Vijayaraghavan, Director (DIN: 01944894) M. Devarajan, Director (DIN: 03572960)